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## **Supplementary Agenda**

for the meeting of

**THE COUNTY COUNCIL**

to be held on

**12 OCTOBER 2021**



## 4 CHAIR'S ANNOUNCEMENTS

### **Welcome**

Welcome to today's first Council meeting in the Council Chamber! I am sure you will agree it is a fantastic space and we are extremely lucky to have access to this state-of-the-art equipment, that will no doubt help in facilitating today's meeting.

Thank you to the Democratic Services Officers for having us set up and ready to go! As always, we are all extremely grateful to you for ensuring the smooth running of Council.

### **Farewell to Tom Sharp & Heather Hawker**

A moment of sadness now as we have recently said farewell to former Councillors Tom Sharp CBE and Heather Hawker MBE DL.

Tom was a generous, compassionate and intelligent man who cared deeply for the people of Surrey serving them tirelessly, first as a Surrey County Councillor from 1989 to 2005 and then also as a Guildford Borough Councillor from 1991 to 1999.

Heather was a committed and energetic County Councillor who was first elected to the county council in 1985, she became Chairman of the Libraries, Leisure and Countryside Committee in 1993 and finally she served as Chairman of the Council for three years before standing down in 2001.

Please let us all take a moment to remember Tom and Heather.

### **Awards**

I am over the moon to relay that Surrey County Council obtained for three projects, one Silver and two Bronze awards at the IESE Award Ceremony last month. This is a tremendous achievement and many congratulations to all Surrey staff involved. You have certainly done Surrey proud.

### **Young Mayor of Surrey**

The Young Mayor, Natalie Winfield is studying hard at Boarding School but we are thrilled to have Tallulah flying the flag as Deputy, and we look forward to hearing about the work they are doing with Surrey's young people in due course.

### **Chair's work in the County**

I have been exceedingly busy in my role as Chair across the county since the last council meeting and as some of you may have seen, I have been using my Facebook page to promote some of the engagements, meetings and visits I have made.

Here are just a few highlights:

- **Wood Street Jaz Festival** – All of the money raised went directly to Challengers, helping to break down the barriers to play, for local disabled children and their families.
- **Rededication of the SFRC** – Memorial Dedication to the 100 Surrey firefighters who lost their lives in World Wars I and II.
- **Surrey Hill's** – Sharing experiences of how we can all help to

(iii)

promote better access for more people of all abilities to access and enjoy our beautiful countryside in a sustainable way for their health and well-being whilst reducing conflict.

- **Dorking Museum and Heritage Centre** – awarded the Queen's Award for Voluntary Service and a special commendation from the Department of Digital, Culture, Media and Sport for outstanding service to our community during the early Covid lockdowns. The award was presented to the Museum by Sir Michael More-Molyneux, Lord Lieutenant of Surrey.
- **Surrey Civic Network Event** – I welcomed the newly elected Mayor's and Chairs of Surrey's District and Boroughs to Woodhatch to meet and discuss their themes and charities for the year.
- **The Bula Festival** – A day to and raise awareness of the cultural diversity within the Armed Force and celebrate Surrey's diversity by bringing together Service communities, veterans, their families and local communities through cultural exposition whilst celebrating Fijians contribution to the UK Armed Forces.
- **Bloomin' Arts** – A visit with HRH The Duke Of Gloucester to support people with learning difficulties to enjoy, develop skills, perform and work in the arts.

The next few months look like they will be equally busy but I would encourage members to get in touch with any concerns or proposals for visits to their divisions.

## 6 MEMBERS' QUESTION TIME

(Pages 5  
- 52)

1. The Leader of the Council or the appropriate Member of the Cabinet or the Chairman of a Committee to answer any questions on any matter relating to the powers and duties of the County Council, or which affects the county.
2. Cabinet Member Briefings on their portfolios.

These will be circulated by email to all Members prior to the County Council meeting, together with the Members' questions and responses.

There will be an opportunity for Members to ask questions.

## 9 CHANGES TO CABINET PORTFOLIOS

(Pages  
53 - 58)

### Recommendation:

Council is asked to note the Leader's changes to Cabinet Portfolios.

**SURREY COUNTY COUNCIL****TUESDAY 12 OCTOBER 2021****QUESTIONS TO BE ASKED UNDER THE PROVISIONS  
OF STANDING ORDER 10.1****MARK NUTI, CABINET MEMBER FOR COMMUNITIES****1. JONATHAN HULLEY (FOXHILLS, THORPE & VIRGINIA WATER) TO ASK:**

The £100 million Your Fund Surrey is an exciting and bold initiative aimed at empowering communities and transforming towns and villages across the county.

Would the Cabinet Member for Communities update the Council on the steps taken to date to allocate Your Fund Surrey funding to community-led projects across Surrey?

**RESPONSE:**

Your Fund Surrey (YFS) is the County Council's flagship fund, bringing community-led projects to life across Surrey. These are projects that make a real difference in communities and offer accessible and inclusive facilities for the benefit of many.

YFS has seen an incredible public response across the county. Currently there are nearly 1,350 ideas pinned and over 135,000 people have visited the Commonplace ideas map, with nearly 10,000 subscribers to the YFS newsletter updates. The team has received nearly 200 submissions since the portal opened earlier this year.

The Think Big advertising campaign launched YFS right across Surrey, including a combination of online and offline media and is an integral part of the overarching Empowering Communities campaign Make It Happen. Officers have also been out and about at community events including Surrey Pride – to talk about the fund to residents.

We have now reached a stage where some projects are now at the point of being allocated YFS funding. In September the YFS Advisory Panel came together to consider the first two community lead projects under the fund and it will now be convening on a regular monthly basis to consider projects who have made it through the submission process ready to be considered for approval.

Officers have been proactive in keeping Members informed on the progress of the fund via the Members Portal and via Top Lines Brief newsletter. You can also sign up to the latest news on the YFS Commonplace map. We see Members as being key in identifying key stakeholders in their communities and being an encouraging

force to support ideas coming forward in their areas. Any additional materials we can offer to further support your efforts would be considered.

We will now be actively promoting the great news that funds are now being allocated with the aim of ensuring like-minded community groups consider coming forward and also to encourage those who wouldn't normally consider coming forward to have the confidence to do so.

## **NATALIE BRAMHALL, CABINET MEMBER FOR PROPERTY**

### **2. NICK DARBY (THE DITTONS) TO ASK:**

What arrangements exist for disposal of unused or surplus food from the Woodhatch Place catering facilities?

#### **RESPONSE:**

Surrey County Council contracts Selecta UK to manage the supply, stock, monitoring and removal of foods in the catering hub at Woodhatch Place. Selecta UK also supplies the ambient foods and sub-contracts a local supplier to provide fresh foods.

In accordance with Regulation 1169/2011 (on the provisions of food information to consumers), Article 24 (l) states "After the 'use by' date a food shall be deemed to be unsafe in accordance with Article 14(2) to (5) of Regulation 178/2002". Fresh food past its 'use by' date is removed from the fridges and cannot be used for human consumption. Currently, surplus fresh food is disposed of, however, officers are working with Selecta UK to move towards zero waste and ensure systems are in place to prevent or limit food waste and ensure packaging is recycled.

Ambient foods are labelled with a 'best before' date and can be safely consumed after this date, but the quality may have deteriorated. Selecta UK works with a national food charity to redistribute ambient foods (there is a cost for this service); officers are exploring this, and other more local options. However, to date, there has been no surplus of ambient foods in the catering hub.

In an effort to minimise waste, officers also monitor the Surrey County Council booking systems to forward plan fresh food orders and check the end of week stocks.

## **TIM OLIVER, LEADER OF THE COUNCIL**

### **3. WILL FORSTER (WOKING SOUTH) TO ASK:**

- a) Following the Leader of Surrey County Council's letter to the Government on 10 August regarding a possible County Deal for Surrey, will the Council agree to hold a meeting for Members to discuss and scrutinise the proposals?
- b) Does the Council intend to consult with Surrey residents before any proposals are progressed?
- c) Does the Council intend to consult with Surrey residents before a final decision is made?

## **RESPONSE:**

We have submitted an expression of interest to Government to outline the potential impact a County Deal could have in Surrey. We have also started to develop an initial framework setting out the types of powers, freedoms and flexibilities that could maximise opportunities to accelerate economic growth, protect and enhance our places and better ensure the health and wellbeing of individuals and communities in the county. We are awaiting an announcement from Government on which county areas they would like to begin negotiating pilot County Deals with. If Surrey is selected as a pilot area, we will engage Members and partners in the development of proposals and the terms of any deal. It is important we wait for clarity following publication of the Government's Levelling Up White Paper, due in the autumn, about the parameters and potential benefits for Surrey of a County Deal, before we spend time on fully working up proposals with Members and partners, and consulting residents and outlining what shape that process will take.

## **BECKY RUSH, DEPUTY LEADER AND CABINET MEMBER FOR FINANCE AND RESOURCES**

### **4. PAUL FOLLOWS (GODALMING SOUTH, MILFORD & WITLEY) TO ASK:**

In the Council budget for 2021/22 the administration used 0.5% of the 3% precept available to them to raise additional funds for adult social care services. Given that the government has announced an increase in national insurance to help pay for these services, and in the light of rising inflation and energy costs, will the Council confirm whether it is planning to add the additional 2.5% precept rolled over from this year to council tax bills in 2022-23?

## **RESPONSE:**

The Council is facing an estimated £200 million gap over the five-year period to 2026/27. The budget approved by Council on 9 February 2021 estimated the gap for 2022/23 alone at £47 million.

The Draft Budget for 2022/23 and Medium-Term Financial Strategy to 2026/27 are currently being prepared and will be taken to Cabinet on 30 November. Efficiencies and pressures, particularly those linked to inflation, will continue to be refined until the final budget is approved by Cabinet in January. Simultaneously, Government funding will become clearer at the Spending Review on 27 October and the Local Government Finance Settlement in December. Council Tax Base and Business Rates estimates will continue to be refined with District and Borough Councils over that period.

Until those pressures, efficiencies and funding issues have been finalised, a decision cannot be taken on the extent to which use of the Adult Social Care Precept will be necessary. Funding from the recently announced increases to National Insurance will go initially to the NHS and to Local Government from 2023/24 onwards, however the funding does not, as far as we can tell, meet existing Adult Social Care pressures

and it is not clear that they will be sufficient to meet the cost of reforms. Overall, the reforms may increase the pressure on local authority Adult Social Care provision.

We will continue to do all that we can to keep any council tax increases to the absolute minimum required to deliver improved services to our residents.

**MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

**5. LANCE SPENCER (GOLDSWORTH EAST AND HORSELL VILLAGE) TO ASK:**

On 9 July 2019, the Council passed a motion which:

“declares a ‘Climate Emergency’ and commits actions to support businesses and all local authorities in their work to tackle climate change by providing a strong unified voice for councils in lobbying for support to address this emergency and sharing best practice across all councils.”

Addressing an emergency means that urgent action is required to start resolving the issue.

Can the Cabinet Member for Environment confirm how much capital and revenue has already been spent on addressing the climate emergency since that date and the expenditure planned for the budget years 2021/22, and 2022/23?

**RESPONSE:**

The capital and revenue breakdowns for the current and previous years are included below:

Revenue	Outturn	Outturn	Forecast (P5)	Budget
	2019/20	20/21 spend	21/22	2022/23
	£'000	£'000	£'000	£'000
Total Revenue Expenditure / Forecast	1008	1722	3787	4898
	Outturn	Outturn	Forecast (P5)	Budget
<b>Capital</b>	2019/20	20/21 spend	21/22	2022/23
Street Lighting LED Conversion	1,064	5,597	7,747	4,793
Local Enterprise Partnerships Funded Schemes	9791	7,529	7,696	0
Electric Vehicle Infrastructure	1,762	0	644	326
LEP Funded Schemes Electric Vehicle Charging Point Pilot Study			580	
Passenger Transport Initiatives	91	61	344	

Active Travel			6,232	
Tree Planting		57	0	0
Greener Homes LAD contribution		3	374	373
Greener Homes LAD Grant Funded scheme			1,600	1,600
Treescaping			175	88
Woodland Creation (Tree Planting)			31	13
Heat decarbonisation, energy efficiency improvement and renewable generation (Salix grant)			1635	
Dawnay School Energy and Decarbonisation projects (Salix grant)			367	
Energy efficiency and low carbon improvements to Surrey's New County Hall building			2001	
<b>Total Capital Spend / Approved Budget</b>	<b>12,708</b>	<b>13,247</b>	<b>29,426</b>	<b>7,193</b>
Woodland Creation (Tree Planting)			19	37
Ultra Low Emission Vehicles - Bus Companies			1,000	25,000
Materials Recovery Facility at Trumps Farm			0	0
Electric Vehicle Infrastructure			0	1,010
Active Travel (both EATF & future)			4,606	400
LCWIPS			0	1,500
Local Enterprise Partnerships (LEP) Funded Schemes			7,324	0
Greener Futures - net zero 2030				6,084
Greener futures - Decarbonising community schools loan fund				2,000
Greener futures - Decarbonisation loan fund (private sector landlords, off gas households, businesses)				3,000
Greener futures - grow back greener (replaces new woodland creation TBC)				100
<b>Draft Capital Pipeline for Budget Proposals</b>	<b>0</b>	<b>0</b>	<b>12,949</b>	<b>39,131</b>

Officers are still in the process of setting revenue and capital budgets for 2022/23 and so provisional budget requests have not yet been approved, however the scale of funding has increased as a result of the financial analysis carried out by Atkins on the Council's 2030 and 2050 net zero carbon targets.

#### **SINEAD MOONEY, CABINET MEMBER FOR ADULTS AND HEALTH**

#### **6. FIONA WHITE (GUILDFORD WEST) TO ASK:**

The National Care Forum has said that providers are facing the most acute recruitment and retention crisis ever, with staff turnover across the sector at 30%.

Please can the Council confirm the level of staff turnover in its social care teams and advise the current vacancy rate in the care sector across the Council and its partner organisations?

**RESPONSE:**

Surrey County Council has been working in partnership with the Surrey Care Association since March 2020 to develop an improved offer around recruitment and training and development for the social care sector as a key part of addressing the workforce challenges the sector faces. This work has included a number of initiatives where the council has supported the following:

- Moving the Surrey Skills Academy training modules online for the independent care sector, enabling mandatory training to be completed for care staff during the pandemic.
- Establishing a Skills Academy steering group with the sector to identify and plan for future training needs.
- A local radio and media advertising and recruitment campaign.
- The development of the web-based platform and recruitment brand called “Proud to Care” for Surrey.
- The commissioning of a Training Needs report reflecting the work we are undertaking in developing a single point of access via the web for training across Adult Social Care and Surrey Heartlands ICS, bringing together infection control, manual handling training etc.

Social Care National data is collected annually. It is a mandatory requirement for Local Authorities to submit social care workforce data, however it is optional for the external provider sector. Many providers do submit their data as by making a submission they gain access to national funding and training opportunities. The data currently available is from 2019/20, which was submitted September 2020, and the overall turnover rate in 2019/20 (covering the SCC workforce and those providers that submitted data) was 39% and vacancy rates were 9.8%. From our own data for the last twelve months turnover to 31.08.21 within Older Peoples Services was 21.3% and for Learning Disabilities was 17.1%.

Source: Skills for Care - 10/7/202; Next update due: Mid October 2021

**CLARE CURRAN, CABINET MEMBER FOR CHILDREN AND FAMILIES**

**7. CARLA MORSON (ASH) TO ASK:**

At July’s meeting of the Council, Lance Spencer asked a supplementary question on waiting times for Child and Adolescent Mental Health Services (CAMHS). In her written response the Cabinet Member for Children and Families advised that in the neurodevelopmental pathway the wait was 236 working days and that at that time there was a backlog that should be cleared by September 2021.

Can the Cabinet Member for Children and Families say whether the identified backlog has now been cleared and what the wait time is now estimated to be for any children and young people (CYP) new to the process?

## **RESPONSE:**

As of September 2021, all of the 1,512 CYP from the backlog identified in Dec 2020 who were identified to be on the Autism Spectrum Condition (ASC) backlog are on or have completed the assessment pathway. 11 have completed the screening and are moving into assessment, 339 are in assessment progress and 1162 have completed their assessment.

Since January 2021, there have been 832 new CYP entering the ASC pathway. 626 of these new cases have completed the screening and are moving into assessment, 188 are in the assessment progress and 18 have completed assessment.

The average waiting time from receipt of referral to completing the assessment is around 216 days (July 2021) which has reduced from 236 working days. The length of time taken is due to the detailed process of collecting information from schools, primary care and the family, to complete the required observations and then to complete the assessment online or face to face. However, early support work happens whilst children are waiting for each part of the assessment process.

There are significant new developments in reporting the data with new systems being stepped up. In building these systems a data quality issue has been identified and is being resolved to be confident to report the average waiting time from receipt of referral to the start of the assessment process. This is anticipated to be resolved by November 2021.

## **DENISE TURNER-STEWART, CABINET MEMBER FOR EDUCATION AND LEARNING**

### **8. STEPHEN COOKSEY (DORKING SOUTH AND THE HOLMWOODS) TO ASK:**

In the recent annual report on corporate complaints it was revealed a significant increase in the amount of financial redress paid in 2020/21 (£104,630.15) compared to 2019/20 (£47,877). This included £86,748.60 related to Home to School Transport during the autumn academic term to refund some parents/carers who had to transport their children themselves for a period of time.

- a) Will the Council please give an update on the status of the home to school transport applications process in the current autumn term and in particular for those pupils with special needs?
  - How many applications were still unprocessed at the start of the autumn term?
  - How many applications are still undetermined?
- b) In 2020/21 181 complaints were made about Home to School Transport under the corporate complaints' procedure. What is the Council doing to improve the efficiency of (a) the application process and (b) the service provided to pupils?

## **RESPONSE:**

- a) As of 1 October, we have 7756 children travelling to 500 establishments, on 2010 routes via home to school transport.

At the start of the autumn term there were, 69 outstanding applications for those with special needs (SEN) and 302 for mainstream pupils. This was due to applications being submitted late. Each application must be assessed for eligibility against the national home to school transport guidance. Once eligibility has been confirmed there is then a rigorous process to secure the appropriate transport both in terms of safeguarding arrangements and following procurement guidelines to ensure value for money.

During August and September, we received a total of 1229 applications, and 797 of these have now been completed. All applications for SEN are being processed within the 20 working days target from application to completion. As of 8 October, there are 127 SEN applications outstanding which should be processed by 22 October and 305 mainstream applications with the aim that these will be completed by 29 October. The number of outstanding applications is due to a mixture of complex and late applications, and the prioritisation of SEN applications

- b) (a) A number of changes to the way SCC manages travel assistance have taken place over the past year to improve the process. From February this year, the travel Assistance team assumed responsibility for all mainstream assessments, so that now all assessments are completed by one team. In addition, the application form is now combined for SEN and Mainstream and is on a new platform which makes uploading forms much easier for parents and processing more efficient for the assessment officers.
- (b) A restructure has taken place and the Travel Assistance & Transport Coordination Centre went live on 1 May and is now working together as 'one team' with a new Service Manager to oversee the end-to-end journey who has been in post since 9 June 2021.

In order to encourage applications to be submitted in time for them to be processed before transport is required, a communications plan has been implemented so that parents are proactively contacted about Travel Assistance and advised when to apply. They are being provided with links to an improved website to make it easier for parents to find information about Travel Assistance. Those pupils identified with continued needs will have their transport automatically extended with no need to reapply which will reduce unnecessary applications. We are also meeting on a weekly basis with Family voice to reaffirm the messages mentioned above, as well as to develop a parent guide that will include step by step processes for applications, and expectation of when travel assistance will be secured in a user friendly format, as the policy itself can be quite legalistic and difficult to interpret.

However, there is a time lag between application, approval and transport being arranged which may be reduced but which cannot be eliminated for the safeguarding and procurement reasons set out above, but we are making every effort to process all the outstanding applications as quickly as possible.

## **MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

### **9. HAZEL WATSON (DORKING HILLS) TO ASK:**

The Council set a target to facilitate planting 1.2 million trees in Surrey by 2030.

- a) Since 2020 how many of the new trees planted in Surrey were planted by Surrey County Council itself?
- b) How much money has the County Council spent on planting new trees since 2020?
- c) what is the County Council's budget for planting new trees in the current financial year?
- d) Since 2020 how many trees on County Council land, including on Highways land which have died or have been felled owing to disease, have been replaced by new trees?

### **RESPONSE:**

- a) SCC's planting programme for 1.2 million trees was launched in October 2019. As our recording only captures the planting season and not the month of planting, the figures below are given on that basis.

During the 2019/20 planting season (October 2019 to March 2020), 6420 trees were planted by SCC.

During the 2020/21 planting season, 20,488 trees were planted by SCC and a further 800 trees were given to Surrey schools.

As of now approaching the 21/22 season approximately 800 trees have been given to Surrey residents by SCC at community events.

- b) Since the 19/20 planting season records at our disposal illustrate approximately £310,000 has been spent or is financially committed to tree planting and its aftercare in both woodland and amenity planting scenarios.
- c) In September Surrey County Council and participating partners were awarded £297,000 in grant funding through the Forestry Commission's Local Authority Treescapes Fund for planting of Trees outside of Woodlands and three year's establishment costs. Of this total grant, £57,510 will be spent on tree planting on Surrey County Council's own estate during the current financial year.

For the current financial year, the county council is contributing £31,000 in match funding for 2021/22 towards the Treescapes project.

In addition to the Treescapes project above, a further £95,000 has already been spent or committed to, for 2021/22 on trees and planting thereof.

Specifically, the Highways team has a budget of over £1.4million pounds to resolve highway tree related issues, with a proportion of this committed to planting for 21/22.

- d) Records at our disposal illustrate that since January 2020, 3889 trees were removed from Highways and Land & Property related sites. During the 19/20 planting season (Nov-March), a total of 20,488 trees were planted on these combined portfolios.

## **MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

### **10. ROBERT EVANS (STANWELL AND STANWELL MOOR) TO ASK:**

A recent analysis by the Mayor of London's Office, (August 2021) found that 99% of Londoners live on streets with dangerous levels of air quality. The study also found that over three million children in London attend a school with toxic levels of air pollution; levels which exceed World Health Organisation limits.

Given the urban nature of some parts of Surrey, the proximity of two major international airports and several motorways, it seems inevitable that many Surrey residents will be similarly affected.

Is the Council leadership aware of any such data? If not, will it endeavour to discover it?

### **RESPONSE:**

The Council recognises the seriousness of air pollution and the harm it can cause to health of residents. The Surrey Transport Plan, which is part of the Climate Change Delivery Plan, is focused on significantly reducing petrol and diesel vehicles and shifting journeys to active and public transport, to reduce carbon and improve air quality.

There are 27 Air Quality Management Areas (AQMQs) in the county, where current or future air quality is unlikely to meet national air quality objectives. These are areas where air pollution levels exceed the level considered to be safe for human health. The main source of pollutants in these areas is road traffic.

The statutory responsibility for monitoring air quality and creating AQMQs falls to the Boroughs and Districts. They are required to report on air quality levels to Government on an annual basis. The Surrey Air Alliance is a network of officers with responsibility for monitoring and improving air quality in the county. Officers from SCC are also members of the alliance, because, as the Highways Authority we are best placed to enable reduction in emissions from transport.

In the last two years we have delivered or allocated funding for the following schemes which will result in air quality improvements:

- £6m in Government funding for active travel schemes across the county
- £40m of SCC funding allocated for the Bus Back Better scheme, investment in zero emission buses
- £260k Government funding for an electric vehicle taxi scheme
- £7m of funding for SME businesses through LoCASE which can be used to fund zero emission vehicles
- Delivering the following schemes with schools;
  - Cycle training for secondary schools
  - Cleaner Air 4 Schools toolkit
  - Golden Boot Challenge (competition to encourage green travel by staff and students)

**MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

**11. ROBERT KING (EGHAM) TO ASK:**

Whilst Surrey has seen some improvement in the number of potholes reported, compensation claims, paid out to drivers who have had their vehicles damaged by the quality of this County's roads, were still the fifth highest in the country in 2019/20 according to the RAC. A particularly bad patch for potholes and poor surface quality is on one of the main driving, bus and cycle routes going into my division, along Egham By-Pass & around the A30/B388 roundabout. This being in the Member for Englefield Green's division.

Can the Council give an update to any resurfacing works which maybe scheduled along this route and the cost to the council of any compensation paid in the past three years to drivers who had their vehicles damaged along this route?

**RESPONSE:**

Major maintenance by means of resurfacing the carriageway at the A30 / B388 roundabout is included on the 2021/22 planned maintenance programme (also referred to as [Horizon](#) on our website). There are currently delays in obtaining an approved start date as works are still ongoing to upgrade drainage in Tite Hill. It is anticipated these may be finished in March 2022. The road will continue to have safety inspections with any defects at intervention level scheduled for repair.

Other sections of the A30 including Egham Hill & B388 High Street / Church Road have been assessed for future schemes and will be added to the Horizon programme when projected funding determines a deliverable timescale.

We have not paid any compensation in respect of claims in relation to the Egham By-Pass or the A30/B388 Egham Hill Roundabout during the period of 06/10/2018 to 06/10/2021.

**MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

**12. JONATHAN ESSEX (REDHILL EAST) TO ASK:**

Gatwick is now consulting on its plans to expand as well as Heathrow, and both require significant surface transport investment. Transport for London (TfL) estimate £13 billion will be required to support Heathrow's expansion. Yet at the same time, Surrey is seeking to reduce road travel in the county, as described in the Surrey Climate Strategy and draft Surrey Local Transport Plan 2022-2032.

How will Surrey ensure that the government finance required to decarbonise existing transport in Surrey will be prioritised over investment in road infrastructure required to support the airports' expansion?

**RESPONSE:**

In considering airport expansion in principle, the Council has been consistent in emphasising that necessary infrastructure should be in place before expansion together with appropriate mitigation measures and commitments to address environmental impacts. Surface access improvements required to enable Gatwick Airport Limited's Northern Runway proposal would need to be funded by Gatwick Airport Limited through the Development Consent Order process. Through the consultation process, the council will continue to stress the need for binding commitments to sustainable travel targets.

In terms of Heathrow, expansion plans are currently paused whilst the airport recovers from the impacts of the pandemic.

**TIM OLIVER, LEADER OF THE COUNCIL**

**13. CATHERINE BAART (EARLSWOOD AND REIGATE SOUTH) TO ASK:**

Surrey County Council has established two strategic boards (the One Surrey Growth Board and Greener Futures Board) and could be required to establish an Inclusive Care Board.

Please can you explain how these (and any other) boards will be held to account and provide transparency to Members and the wider Surrey public?

**RESPONSE:**

With regards the strategic boards, these are not statutory bodies, but rather voluntary partnerships made up of individual organisations that find it helpful under the County's convening and leadership role to come together to plan and take action in a more co-ordinated manner, in the interests of securing the best outcomes at the optimum cost for Surrey residents. Where required, individual partners are scrutinised and held to account through their own governance arrangements.

## **MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

### **14. TIM HALL (LEATHERHEAD AND FETCHAM EAST) TO ASK:**

During the Summer and last year, a number of District Councils have suspended Garden Waste Collections for long periods.

Could the Cabinet Member for Environment please;

- a) provide an update on the functioning of the community recycling centres (CRCs) now they are back to normal operation post COVID
- b) confirm the impact of non-collection of green waste from some Boroughs and whether the suspension has had any effect on the tonnages of Garden/Green Waste collected at SCC CRC Sites?
- c) confirm whether there is any trend over the last three years on Garden/Green Waste Tonnages collected at Surrey CRC Sites?
- d) confirm how much it costs to collect/process Garden/Green Waste at SCC CRC Sites per Ton?

### **RESPONSE:**

- a) All social distancing measures have now been removed from the CRCs which has greatly increased the capacity of the sites while removing the queues of traffic that were evident during the lockdowns. A full range of materials are now accepted at the sites though only 3 of the 5 Reuse Shops have reopened fully – Witley's Reuse Shop is now open at weekends while Woking's remains closed though Suez are working on this situation. All of the sites currently open an hour early on Saturday and Sunday though this is planned to cease at the end of October. Black bag sorting at the CRCs remains halted, efforts are being made to explore how this may resume as it makes an important contribution to the recycling rate at CRCs. However, you'll appreciate that this activity carries additional risks due to the Covid infected materials that could be in the black bags.
- b) Anecdotally we are seeing some extra queuing at the sites near to the Boroughs that have ceased garden waste collections though this queuing is not at a scale that we had during lockdown or with social distancing measures in place. Additionally, staff have commented that at these sites most visitors are bringing garden waste. We will have additional data later in the month regarding tonnages and visitors during September and will be reviewing this in the light of the cessation of garden waste collections.
- c) It is difficult to find any trend in garden waste over the last three years as this waste is so dependent on weather conditions and other seasonal patterns that vary between years.
- d) The cost of managing garden waste through the CRC service is £57.19 per tonne including operating, haulage and disposal costs.

**MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

**15. KEITH WITHAM (WORPLESDON) TO ASK:**

Can the Cabinet Member for Transport and Infrastructure give an update on the LED rollout progress and how much carbon it should save as part of our Greener Futures strategy?

**RESPONSE:**

The LED conversion programme started in March 2020 and is an ambitious project to convert all 89,096 street lights to use the latest energy efficient LEDs. The original programme date for completion was April 2023, but despite the challenges Covid-19 brought, I am pleased to confirm we are ahead of programme. If the excellent progress made so far can be maintained, we will complete the project by the end of 2022.

As of the end of August 2021, 43,383 columns have been updated. The overall energy saved by using LEDs is approximately 65%. This means that so far the project is estimated to have saved 2,196 tonnes of carbon. This figure will only increase and once all columns have been converted it is estimated the project will save in the region of 6,000 tonnes of carbon per annum (compared to 2018 output), very much supporting the County Council's Greener Futures strategy.

**MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

**16. DAVID LEWIS (COBHAM) TO ASK:**

Following the introduction of Lane Rental in April this year, could the Cabinet Member for Transport and Infrastructure give an indication of the charges that have been levied and a breakdown of which utilities are digging up Surrey's roads?

**RESPONSE:**

Up to the end of August 2021 we had invoiced £734,000 in Lane Rental Charges. Utility companies who have so far been invoiced for Lane Rental charges are: Thames Water, Southern Gas Networks, South Eastern Power Network, Southern Electric Power Distribution, SES Water, BT Openreach, South East Water, Affinity Water, Cadent Gas Limited, TOOB, EE Limited, Network Rail and Virgin Media.

**MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

**17. LUKE BENNETT (BANSTEAD, WOODMANSTERNE & CHIPSTEAD) TO ASK:**

Please could the Cabinet Member for Transport and Infrastructure provide an update on the Local Cycling and Walking Infrastructure Plans (LCWIP) programme and

confirm this Council's commitment to investment in walking and cycling improvements?

**RESPONSE:**

Local Cycling and Walking Infrastructure Plans (LCWIPs) are being developed across all areas of the county over the next twelve-eighteen months to provide detailed plans for investment in high quality cycle and walking infrastructure and associated measures. £0.6 million is funding the stage 1 concept designs and up to £3 million is being provided to work up the stage 2 feasibility design so that capital funding to implement this infrastructure can be secured at the earliest opportunity.

LCWIPs will complement existing Local Cycling Plans in areas where these already exist. Surrey County Council are leading on this work in partnership with Boroughs and Districts with support from Atkins and Sustrans.

The programme for developing LCWIPs is progressing well. A pilot LCWIP for Woking town centre was completed in 2020. Reigate & Banstead LCWIP is almost complete. Further LCWIPs are underway for Elmbridge, Runnymede and Spelthorne; all due for completion later this year. The next phase LCWIPs are being prepared to commence for Mole Valley, Surrey Heath and Waverley. Discussions with other Boroughs and Districts including Guildford, Tandridge and Epsom & Ewell are in the programme and will follow.

Some LCWIP schemes that have been developed are now already funded using Department for Transport (DfT) Active Travel (tranche 2) and further schemes are currently awaiting a decision on funding from DfT Active Travel (tranche 3).

**SINEAD MOONEY, CABINET MEMBER FOR ADULTS AND HEALTH**

**18. RIASAT KHAN (WOKING NORTH) TO ASK:**

In 2019, the Government pledged to end rough sleeping by 2024 through initiatives such as Housing First and the collaborative working of local authorities, housing associations and charities. During the pandemic, the Council led on the county-wide approach to supporting rough sleepers and those experiencing multiple deprivation - such as mental health, substance misuse.

Could the Cabinet Member for Adults and Health confirm if this is still a priority area for Surrey and the District and Borough Councils, and if so, what plans are in place to continue to work towards this goal?

**RESPONSE:**

The multi-agency work to address those experiencing multiple deprivation that was stood up and led by SCC during the pandemic continues to grow and expand to address the underlying longer term issues that we recognised as part of this work.

The homeless multi-agency group continues to meet regularly as part of the wider work happening to improve outcomes for those experiencing multiple disadvantage

with a number of workstreams being progressed to improve systemic issues and challenges that have been highlighted through the [Surrey Adults Matter](#) approach. Significantly this collaborative working has enabled us to be successful over the summer in securing an additional £2.8 million from the national changing futures fund over the next three years to improve outcomes for those experiencing multiple deprivation. More details on this are available via the initial [press release](#) with further updates being provided soon however it intends to build on the innovative actions that have been developed over the past 18 months such as the use of temporary accommodation cabins to provide additional accommodation locally and also which can be accessed to support by those suspected of having COVID who need to isolate.

This is very much a collaborative effort both within the Council and with wider partners and obviously with strong engagement with district and borough housing teams.

Within the Council, Adult Social Care are very much supporting Public Health colleagues to deliver this work and are committed to supporting the most vulnerable and socially excluded groups. For example, this is a priority as part of the accommodation with care and support programme. One workstream of this programme is to conduct a strategic review all our housing related support funded schemes which support adults who are homeless, at risk of homelessness and have mental health or substance misuse needs. We want to make sure our resources are used in the most effective ways, working in partnership with our District and Borough colleagues, to improve the outcomes of these marginalised groups.

## **CLARE CURRAN, CABINET MEMBER FOR CHILDREN AND FAMILIES**

### **19. LIZ BOWES (WOKING SOUTH EAST) TO ASK:**

This summer, there were many news reports about large numbers of migrants who crossed the channel in small boats. This included unaccompanied children and young people, whom the Home Office has tried to disperse to local authorities across the country through the National Transfer Scheme.

Could the Cabinet Member for Children and Families confirm whether the Council participates in the National Transfer Scheme and accepts these children and young people? How many unaccompanied asylum-seeking young people does this council support?

### **RESPONSE:**

The new voluntary national transfer scheme started on 26 July 2021. Although we do not endorse the voluntary rota scheme currently in operation (advocating instead for a mandatory scheme covering all local authorities) we have accepted referrals from the scheme, in addition to supporting young people who present directly in Surrey. We have a positive relationship with the South East Strategic Migration Partnership (SESMP), the National Transfer Scheme is currently a voluntary scheme and Surrey supports this on a goodwill basis.

As at 7 October the council is looking after 128 children, under eighteen who are seeking asylum in the UK. Some of these young people are disputing the age they have been given by the home office and we are currently undertaking further age assessments which comply with the relevant case law. We are also offering a care leaver service to 301 children who were previously asylum-seeking children. This service is offered to young people up to the age of 25.

## **CLARE CURRAN, CABINET MEMBER FOR CHILDREN AND FAMILIES**

### **20. JEREMY WEBSTER (CATERHAM HILL) TO ASK:**

According to the Children's Society, the number of children in poverty in the country is set to exceed five million this year, as the impact of Covid-19 has pushed more families into crisis.

Please can the Cabinet Member for Children and Families verify if this council has a plan to respond to the tragedy of child poverty in Surrey?

### **RESPONSE:**

My predecessor and I have been working intensively with the Executive Director of Children, Families and Lifelong Learning and the Surrey Office of Data Analytics (SODA) to understand the distribution, severity and changing nature of child poverty in Surrey during the pandemic. A cross-service review has been completed to assess the full network of support offered to families struggling with financial hardship, which includes a variety of initiatives such as our work in Family Centres, emergency hardship funds, and programmes targeting the impacts of food, fuel, and housing poverty specifically. Moreover, officers continue to engage with the Health and Wellbeing Board, District and Borough Councils, and our community partners to consider a full system response and what further interventions we could invest in to not only mitigate the impacts of child poverty but also address its root causes. Together, this data, funded support services, and partnership working informs our Surrey forward plan for child poverty.

## **MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

### **21. DAVID HARMER (WAVERLEY WESTERN VILLAGES) TO ASK:**

Can the Cabinet Member for Environment set out the engagement of stakeholders and partners on the Climate Change Delivery Plan and confirm how she will ensure ongoing engagement in the Council's journey to Net Zero?

### **RESPONSE:**

An extensive programme of engagement was undergone to develop the Climate Change Delivery Plan (CCDP). Internally this meant engaging with:

- Cabinet Member for Environment, Property, Finance & Resources and Transport
- SCC Members (through member seminars and development sessions)

- Communities, Environment and Highways Select Committee (through Greener Futures Member Reference Group)
- Corporate Leadership Team (CLT)
- Service leads for relevant teams

These relationships will be maintained going forward through internal meetings including the Greener Futures Board, the Green Schools Working Group and CLT. Externally a diverse range of residents and community groups were engaged with through a variety of methods:

- Greener Futures Engagement Platform (Commonplace) which has included survey questions relating to the CCDP
- Greener Futures Resident e-newsletter
- Community led workshops (East Surrey People's Assembly, Surrey Climate Change Commission)
- Presence at events (Empowering Communities roadshow at Newlands Corner, Farnham Sustainability Festival)
- Focus groups targeted at different sectors of community particularly vulnerable to the impacts of climate change (older people, younger people, homeowners, tenants and businesses)
- Meetings with community leaders/campaigners (Extinction Rebellion, Zero Carbon Guildford, Youth Cabinet, faith representatives)

Finally, there was a significant amount of engagement with other partners for the development of the CCDP. This includes at:

- The Greener Future Board
- District and Boroughs; Surrey Leaders Group, Chief Executives Group, Cabinet leads (1:1 meetings)
- District and Boroughs climate change leads through monthly network meeting, and themed workshops with academic experts
- Surrey Climate Change Commission
- Parish Councils network
- Schools and education providers (through dedicated communications channels and 1:1 meetings)
- Health partners (Heartlands ICS Board and ICS Estates Board)
- SCC's contractors for procured services

The feedback from consulting and engaging with these groups has been incorporated into the proposals and there is an attachment to the Climate Change Delivery Plan cabinet report in October 2021.

We will continue to engage with stakeholders, communities and residents on an ongoing basis through the following channels;

- Greener Futures Engagement Website (Commonplace)
- Greener Futures newsletter and Greener Futures business newsletter
- Greener Futures blog, for members of the Surrey community to share their experiences of reducing their carbon footprint.
- Dedicated workshops with business community

- Focus groups with community schools
- Community and resident focussed events and roadshows

## **BECKY RUSH, DEPUTY LEADER AND CABINET MEMBER FOR FINANCE AND RESOURCES**

### **22. LESLEY STEEDS (LINGFIELD) TO ASK:**

In the Summer, Slough Borough Council became the latest Council to issue a s114 notice.

Please can the Cabinet Member for Finance and Resources outline what lessons we can learn from Slough and other Councils?

### **RESPONSE:**

The Council's Financial Improvement Plan, in place since 2018, has led to a step change in the approach to financial management and governance with consequential improvements to the Council's resilience. Nevertheless, we consider improvement as an ongoing priority and are keen to learn from other organisations; whether that be adopting best practice or learning from mistakes.

Unfortunately, a number of authorities have issued Section 114 notices recently, effectively signalling financial failure. In addition, external auditors have released Public Interest Reports setting out concerns about financial health and governance of authorities they audit. The Council evaluates each one of these for lessons that we can take on board.

Key themes emerging relate to weaknesses in governance; both of the Council involved and, in some cases, their subsidiary companies, particularly:

- Failure to properly understand and respond to risk;
- Lack of commercial expertise;
- Lack of clarity over roles;
- Poor quality financial information;
- Lack of key financial controls and technical failings, for example in recognising income before it was secure and not providing sufficiently for debt repayment;
- Lack of financial resilience, depletion of reserves and lack of clarity on how low resilience had become.

This Council recognised many of these weaknesses in itself in 2018 and took a conscious decision to change course. Since that point, reliance on reserves to balance the budget has ceased and reserves have been restored to a resilient level.

The Council's financial approach is based on accountability, strong and clear financial advice, with an open and self-analytical approach drawing in opinion, guidance and best practice from other authorities.

The Council is developing its approach to risk management and commercial capacity to ensure that complex financial decisions are taken with a clear understanding of the risks involved, the Council's appetite for risk and clarity on the financial impact of those risks coming to pass. The Council are currently undertaking a health-check of governance and oversight of its subsidiary companies in drawing on lessons from elsewhere. Initial findings are that governance and oversight is good, although improvements will be made to further safeguard the Council.

## **BECKY RUSH, DEPUTY LEADER AND CABINET MEMBER FOR FINANCE AND RESOURCES**

### **23. MARK SUGDEN (HINCHLEY WOOD, CLAYGATE AND OXSHOTT) TO ASK:**

I understand the Council has won two awards at the Public Finance Awards in September for "Finance training and development" and the Pensions team for "Financial Reporting and Accountability".

This is really good news, but could the Cabinet Member for Finance and Resources confirm what this means for the Council and Surrey?

### **RESPONSE:**

The Finance Academy won the 'Finance Training & Development Initiative' award. The award is not only recognition for all the work put into developing the Finance Academy but has also raised the profile of the organisation within public finance networks. A number of contacts have been made to officers to both congratulate and request further information on what we have achieved.

The Finance Academy was a key part of the Council's wider Finance Improvement Programme and has helped to drive forward a shift in financial management culture across the organisation, by:

- providing training for budget holders to assist in ensuring a strong understanding of their financial management roles and responsibilities and also providing them with the skills needed to monitor budgets effectively.
- refreshing and developing the financial understanding of Councillors through the Finance Fundamentals Programme.
- ensuring the Finance service develops the appropriate knowledge, skills and behaviours to support the Council achieve its priorities within available resources.

Surrey Pension Fund won the award for Achievement in Financial Reporting and Accountability. This was an acknowledgement of the efforts of the Pension Fund to produce a redesigned 2019-20 Annual Pensions Report despite the significant challenges of Covid-19, delays to audit, and additional CIPFA reporting requirements.

The award also recognised the innovative way that the Pension Fund has engaged with stakeholders, including a ground-breaking United Nations Sustainable Development Goals mapping project.

This project has shown the Surrey Fund as pension industry leaders in aligning and measuring investment performance by reference to the positive impact its investment activity has on society.

This recognition can be added to further recent accolades from Pensions Age and the Local Authority Investment Awards to mark the Surrey Pension Fund as true market leaders in sustainable investment strategies.

Overall, we want to look outside, learn from the highest performing organisations and share learning with others. Examples of this in practice are the External Assurance Panel, with senior officers from partner Councils giving oversight, advice and scrutiny of our plans, and a collaboration group with other County Councils to share best practice, insights and intelligence on emerging financial issues.

## **MARK NUTI, CABINET MEMBER FOR COMMUNITIES**

### **24. SCOTT LEWIS (WOODHAM AND NEW HAW) TO ASK:**

I believe you have been out on the road over the summer engaging with communities during several events.

Could the Cabinet Member for Communities provide an update on what has been the general feeling, and, on any feedback, he has received among our communities?

### **RESPONSE:**

We are on a journey to reinvigorate our relationship with Surrey's residents, working with them, to energise and empower them to influence what happens in their local area. We were keen to start engaging with residents across Surrey and begin a conversation with them about where they live. We held four community engagement events in August and September 2021 at Newlands Corner, Egham, Dorking and Godalming.

As Cabinet Member for Communities, I was delighted to be joined by a diverse selection of colleagues from teams across the Council, including Greener Futures, Active Surrey, Surrey Libraries and Community Partnership and Engagement, all united in our goal to listen, be more inclusive and engage with our residents. Each event catered to different age groups and interests and was used to kick-start conversations about Make it Happen, the council's campaign encouraging residents to join in and join up with others in their communities to help them thrive.

Surrey Pride in Godalming on 25 September was an uplifting and inspiring event where we used games and activities to encourage residents to share their views with us. Over 120 residents spoke with us at this event, telling us what they loved about their area, the improvements they wished to see, and what would increase their sense of community, inclusion, and wellbeing. The overwhelming feedback from residents at these events was positive. They were encouraged to see the Council actively out and about in their local

areas, particularly after a year where many had felt disconnected from those around them. Residents were excited to hear about the possibilities offered through Your Fund Surrey, and the greater local connection and collaboration that the Make It Happen campaign is promoting. It was evident that residents valued feeling part of a community, with many wanting to get more involved in their local area through volunteering or simply getting to know more people around them. There was great enthusiasm for Surrey's green spaces, and supporting local businesses, community projects, neighbourhood groups, and cultural venues.

We will be continuing the local conversations across Surrey in the coming months, ensuring we are visible, open, inclusive and accessible to our diverse communities. We are eager to engage and work with residents, local organisations and partners who want to see areas thrive and make things happen.

**DENISE TURNER-STEWART, CABINET MEMBER FOR EDUCATION AND LEARNING**

**25. REBECCA PAUL (TADWORTH, WALTON & KINGSWOOD) TO ASK:**

While Surrey schools have made an incredible effort to maintain education through home and blended learning wherever possible, children have undoubtedly lost out on the benefits of a wide and rich curriculum and learning environment. Music and drama lessons have been curtailed, as has access to the arts.

Please could the Cabinet Member for Education and Learning reassure me that this council intends to invest in facilities that will enable our children to develop a range of talents and interests that will further their aspirations and opportunities?

**RESPONSE:**

I would like to thank Member for Tadworth, Walton & Kingswood for her question as it draws attention to the need for a wide and rich curriculum especially in the performing arts.

The Council has recently invested in facilities at Ash Manor and this will enable enrichment of performing arts including music and drama for both the school and the community. A one form of entry expansion opened on 7 September on time for the new school academic year. The new building incorporates: a Performing Arts centre that includes retractable bleacher seating for flexibility in using the space; and specialist Music and Drama curriculum spaces.

The expansion also has other facilities including: two Science labs; Internal refurbishments to improve WC's; and changing rooms and reconfiguration of internal teaching spaces. There was a grand opening on 22 September to encourage the local residents to come and see the building and promote community use. The Head and Business Manager, pupils and teachers are delighted with the building and all the students are using the spaces and performing.

The build cost is around £4.8 million with £803,795 of that from S106 contributions. The Council will always consider the facilities available at schools when undertaking construction works, mainly through expansions. This ensures that the appropriate facilities are available for pupils for curriculum delivery and additional learning and where possible having facilities available for the wider community.

**SINEAD MOONEY, CABINET MEMBER FOR ADULTS AND HEALTH**

**26. JORDAN BEECH (HORLEY EAST) TO ASK:**

Could the Cabinet Member for Adults and Health provide the latest COVID-19 vaccination uptake figures for Surrey broken down by age bracket?

**RESPONSE:**

[Surrey's COVID-19 Intelligence Summary Report](#) provides a comprehensive overview of COVID-19 data and intelligence, including the latest vaccination uptake data broken down by age bracket. The report is published weekly (every Friday) on the Surrey County Council website.

Please see below for the latest vaccination uptake figures extracted from Surrey's COVID-10 Intelligence Summary Report, published 8 October:



### Vaccination Uptake - Summary

- Surrey-wide, 900,893 first doses have been administered between 8 December 2020 and 6 October 2021. Benchmarking data shows us 79% of individuals in Surrey have received first dose COVID-19 vaccinations. This is the same as the South East (79%) average and above the England average (75%)
- In total, 840,289 second doses have been administered (74% of individuals).

### COVID-19 Vaccinations – 1<sup>st</sup> dose in Surrey, South East and England

- 900,893 individuals in Surrey have received at least one dose of COVID-19 vaccination
- The table below shows number of individuals who have received the first dose of a COVID-19 vaccination, by vaccination date. Data is shown for the latest week available - all figures are cumulative for the period 8 December 2020 to 6 October 2021.

Area	12-15	16-17	18-24	25-29	30-34	35-39	40-44	45-49	50-54	55+	Total (12+)
England	303,523	760,189	3,529,856	2,899,262	3,199,830	3,229,105	3,174,925	3,296,412	3,665,208	16,717,219	40,775,529
South East	63,662	139,394	575,945	444,322	506,623	532,560	547,717	570,108	622,670	2,875,391	6,878,392
Surrey	7,830	19,806	74,313	54,086	63,394	70,913	77,955	81,192	83,585	367,819	900,893

- In total, 79% of individuals in Surrey have received COVID-19 vaccinations
- The table below shows the percentage of people who have received at least one dose of the COVID-19 vaccination compared to the population figures provided by the National Immunisation Management Service (NIMS), by vaccination date. Data is shown for the latest week available. All figures are cumulative for period 8 December 2020 to 6 October 2021.

Area	12-15	16-17	18-24	25-29	30-34	35-39	40-44	45-49	50-54	55+	Total (12+)
England	11%	56%	66%	64%	67%	71%	77%	82%	87%	92%	75%
South East	14%	62%	71%	69%	72%	76%	81%	85%	89%	94%	79%
Surrey	12%	65%	72%	70%	74%	78%	82%	85%	88%	93%	79%

### COVID-19 Vaccinations – 2<sup>nd</sup> dose in Surrey, South East and England

- 840,289 individuals in Surrey have received a second dose of a COVID-19 vaccination
- The table below shows number of individuals who have received a second dose of a COVID-19 vaccination, by vaccination date. Data is shown for the latest week available - all figures are cumulative for the period 8 December 2020 to 6 October 2021.

Area	12-15	16-17	18-24	25-29	30-34	35-39	40-44	45-49	50-54	55+	Total (12+)
England	6,793	216,952	2,923,032	2,510,944	2,859,928	2,971,230	2,988,558	3,153,393	3,550,254	16,410,546	37,591,630
South East	1,030	36,842	486,779	390,659	459,050	497,038	522,415	551,063	607,773	2,830,987	6,383,636
Surrey	178	5,050	63,835	48,357	58,080	66,897	74,957	78,906	81,894	362,135	840,289

- In total, 74% of individuals in Surrey have received a second dose of a COVID-19 vaccination
- The table below shows the percentage of people who have received a second dose of the COVID-19 vaccination compared to the population figures provided by the National Immunisation Management Service (NIMS), by vaccination date. Data is shown for the latest week available. All figures are cumulative for period 8 December 2020 to 6 October 2021.

Area	16-17	18-24	25-29	30-34	35-39	40-44	45-49	50-54	55+	Total (12+)
England	16%	55%	56%	60%	66%	72%	79%	84%	91%	69%
South East	16%	60%	60%	65%	71%	77%	82%	87%	92%	73%
Surrey	16%	62%	63%	68%	73%	79%	83%	86%	91%	74%

Source: [GOV.UK, COVID-19 Vaccinations](#)



## **BECKY RUSH, DEPUTY LEADER AND CABINET MEMBER FOR FINANCE AND RESOURCES**

### **27. NICK DARBY (THE DITTONS) TO ASK: (2<sup>nd</sup> Question)**

In relation to National Insurance (NI):

- a) What are the estimated annual costs to the Council of the additional employers NI (before any reimbursement)?
- b) What is the projected additional annual cost to the Council of the extra NI costs likely to be incurred by Surrey County Council suppliers (e.g. care homes on their staffing costs)?
- c) What is the estimated annual cost to the Council of the ability of "self-funders" to seek equivalence of care home fees as a consequence of recent Government announcements?

### **RESPONSE:**

The Government announced a 1.25% increase in National Insurance contributions, initially to fund the NHS and subsequently reform to Adult Social Care. From April 2023, £5.4 billion will be invested in Adult Social Care. Amongst a number of changes; from October 2023, a £86,000 cap will be placed on individual care costs. Accommodation costs as opposed to the cost of care will still be the responsibility of self funders.

Individuals funding their own care (self-funders) can already ask local authorities to arrange their own care, but the changes set out in the reforms are likely to increase such requests and, as people reach their cap, the Council will become responsible for funding their care. This will potentially increase the proportion of care packages in Surrey funded by the Council. It is unclear how the £5.4 billion funding to meet these pressures will be distributed, or whether it will be sufficient to meet the costs. We will be working closely with Government to understand the funding distribution and set out clearly the impact it will have on individual local authorities. We are expecting further clarification in the Spending review announcements on the 27th October.

- a) The Council has quantified its pressure from a 1.25% increase in employers' National Insurance at £2.5 million, for directly employed staff. This excludes schools staff where increased costs will need to be met from the Dedicated Schools Grant. The Government have said that they will fund this pressure for local authorities.
- b) The impact on suppliers has yet to be quantified. Officers in Finance and Adult Social Care are working to understand the impact of this and other inflationary pressures on suppliers.
- c) The impact of market changes resulting from the changes to self-funding arrangements are far from clear and cannot be quantified at this point. A number of questions are outstanding and officers are liaising closely with the Department for Health and Social Care to understand the impact and the proposed funding to compensate.

**TIM OLIVER, LEADER OF THE COUNCIL**

**28. WILL FORSTER (WOKING SOUTH) TO ASK:  
(2<sup>nd</sup> Question)**

Will the Council please confirm how much money and staff time is being spent on the Council's four strategic communications and engagement initiatives?

Namely: An Unstoppable Force, Make it Happen, One Surrey Story and What does SCC do for you?

**RESPONSE:**

The four themes referred to in the question make up the communications narrative for the council, and everything the communications team deliver falls under these themes. They do not directly relate to one specific campaign, although many campaigns sit within or across these themes.

**MARISA HEATH, CABINET MEMBER FOR ENVIRONMENT**

**29. LANCE SPENCER (GOLDSWORTH EAST AND HORSELL VILLAGE) TO ASK:  
(2<sup>nd</sup> Question)**

There have been six consultations relating to action on climate change on the SCC Website in the last few months.

Can the Cabinet member for Environment say how many unique residents of Surrey have accessed these consultations and specifically how many have commented on each of the consultations?

They are: Greener Futures Climate Change Delivery Plan 2021-25; Greener Futures Communities; Regeneration, Planning and Infrastructure; Managing Green Spaces; One Net Zero Public Estate; 1.2 Million new Trees Initiative.

**RESPONSE:**

To clarify, these were not formal consultations, but an opportunity for residents to see the Delivery Plan as it was developing and to provide comment. The main content on the Platform related to the broad themes which helped to shape the first draft of the Delivery Plan. We received 2212 visitors to the site and 389 comments over a period of three months.

The information relating to 1.2 million trees was not a consultation but just for information.

The other five areas consulted on the more refined climate change delivery plan content. There were 648 visits to the site since their launch towards the end of August which complemented a number of face to face discussions with residents in interest groups.

Overall, there were 311 respondents to the two parts of the consultation, 490 comments and 971 agreements with comments:

- Greener Futures Climate Change Delivery Plan 2021: 2514 comments and 11 likes
- Greener Futures Communities: 14 comments and 7 likes
- Regeneration, Planning and Infrastructure: 21 comments and 5 likes
- Managing Green Spaces: 11 comments and 7 likes.
- One Net Zero Public Estate: 8 comments and 4 likes

The site is new and so requires dedicated promotion in order to drive users. Our intention is to leave the site live for the foreseeable future and to continue to promote this to residents and communities in order to gain feedback to further develop our delivery approach.

## **DENISE TURNER-STEWART, CABINET MEMBER FOR EDUCATION AND LEARNING**

### **30. ROBERT EVANS (STANWELL AND STANWELL MOOR) TO ASK: (2<sup>nd</sup> Question)**

The government has a stated aim for 75% of pupils to take a modern language GCSE by 2022 and 90% by 2025, as part of its English Baccalaureate. However recent figures suggest only 53% of year 10 pupils were studying for a language GCSE in 2020.

Across Europe, 91% of students in primary and secondary school study English (2017 figures). In Germany (where 60% of children study English) the government is very concerned about the disappearance of German and other modern foreign languages from the British curriculum.

Does the Council share these concerns and is the responsible cabinet member able to provide figures, for the number of children in Surrey studying German, French, Spanish and/or other modern languages in its primary and secondary schools?

### **RESPONSE:**

State funded primary schools have had a legal responsibility to teach languages since 2014. The first cohort of pupils that should have studied languages throughout key stage 2 moved to secondary school in September 2018. There are currently 50,657 pupils at state funded schools in KS2 all of whom will be learning a modern foreign language, and these are most popularly French and Spanish.

Under the National Curriculum the learning of a modern foreign language at KS3 is compulsory and most youngsters will either continue with their Primary School Language, change to the one offered by their secondary school, or they may take more than one language. In state funded secondary schools there are currently 33,888 pupils in KS3 all of whom will be learning a modern foreign language.

At KS4 the main languages offered to students at GCSE in state funded Surrey schools are French, Spanish and German, with 2483, 2184 and 1091 taking GCSEs

in these subjects respectively in 2019. This represents 24% of students for French, 21% for Spanish and 11% for German. In all cases this is higher than the equivalent national state-funded figure (22%, 17% and 7% respectively). There are a range of other languages offered including Latin and Greek, Russian and other world languages.

The Surrey performance in the EBacc, where at least one Modern Foreign Language is part of the requirement, is high – in 2019 at 30.2% of pupils completing the EBacc against England at 24.1% and the South East at 27%. Almost half of all students had been entered for the EBacc (46.9%) compared with 40% nationally.

At A level in 2019 the numbers of entries in modern languages in all Surrey schools were as follows: - French 176; German 50; Spanish 167; other modern languages 48.

While it is the responsibility of schools to develop a broad and rich curriculum, including Modern Foreign Languages we are pleased to see such a high take up and the success of Surrey's pupils and schools in this important area.

## **MATT FURNISS, CABINET MEMBER FOR TRANSPORT AND INFRASTRUCTURE**

### **31. ROBERT KING (EGHAM) TO ASK: (2<sup>nd</sup> Question)**

In October members of Surrey and Runnymede Borough Council met for a workshop on the Local Cycling and Walking Infrastructure Plan (LCWIP), on the proposed improvements to the walking and cycle routes within the Borough. A positive step, and the beginning of a clearer plan to move more people out of their cars, towards cycling and walking. One concern however I raised was the obstacles the railway line which runs through Egham town centre creates for other modes of transport in and around the town. The at grade level crossings on both the B388 and Station Road in Egham and the restricted height and width bridge on the A320 on Chertsey Lane, creates huge difficulties for HGV routes, pollution from vehicles idling and restricts cycle movements.

Can the Council outline if any capital works programs have been discussed through the Horizon program to improve these pinch points, either by offering a lowering of the carriageway through the bridge on the A320 and/or a bridge replacement on the B388 level crossing, and if not will they be explored in this financial year?

### **RESPONSE:**

I am pleased to learn that the Local Cycling and Walking Infrastructure Plan (LCWIP) workshop was positive. As these develop we will look to improve options for our residents to use sustainable modes of transport. The Council is very much aware of the problems caused by the level crossings and the restricted height / width bridge in the Egham area. Much work has previously been considered for the Pooley Green Road (B388) level crossing, but unfortunately a business case could not be made for any substantial improvements. The level crossings are managed and operated by

Network Rail and as a highway authority we are unable to restrict or formally influence how often the barriers need to be down. We do support District & Borough Councils with any air quality management plans they determine are required. I can confirm that a full refurbishment of the “over height vehicle warning signs” is planned for the A320 bridge in the next financial year. Whilst the responsibility for adhering to warning signs firmly rests with the professional HGV / PSV driver, the County Council will continue to do whatever we can to help minimise vehicle strikes and the damage and delays that these cause. The Egham town side of both Pooley Green Road and Station Road benefited from resurfacing in June 2021.

**SINEAD MOONEY, CABINET MEMBER FOR ADULTS AND HEALTH**

**32. JONATHAN ESSEX (REDHILL EAST) TO ASK:  
(2<sup>nd</sup> Question)**

Please can you set out the consequences of passing the Health and Care Bill on how NHS and the care services in Surrey would be provided, and how the role of Surrey County Council as commissioner of care services would change.

**RESPONSE:**

Passage of the Health and Care Bill will formalise joint working arrangements between Surrey County Council, Surrey Heartlands CCG and Frimley CCG as the two ‘Integrated Care Systems’ will become legal entities and Surrey County Council will be a statutory partner of those legal entities.

We were disappointed that NHS England did not take the opportunity of the forthcoming legislation to ‘repatriate’ those bits of Surrey that currently sit within Frimley Integrated Care System so that we would have one ‘Surrey Integrated Care System’. I believe that this decision was a missed opportunity to realise the full potential of a single, strategically aligned NHS and Upper Tier Local Authority working in sync to deliver integrated health and care to citizens in Surrey. However we will, of course, continue to work collaboratively and constructively with both Frimley ICS and Surrey Heartlands ICS to realise the benefits of local authority engagement with each ICS for the benefit of our residents.

We expect the passage of the bill to be an enabler to our ongoing efforts to better integrate the process of commissioning across health and care and better integrate services provided by the Council, the NHS or other service providers. The Council already has one Joint Executive Director with Surrey Heartlands and we plan to begin recruitment for a Joint Executive Director for Adult Social Care and Commissioning imminently. To drive our ambitions further, the Council is working with Surrey Heartlands Clinical Commissioning Group and Frimley Clinical Commissioning Group to develop integrated commissioning teams for adult mental health and learning disabilities services, and for children’s health and care commissioning.

It is not a requirement of the legislation that this level of integration between Surrey County Council and the NHS take place, but we believe the changes effected by the

Bill present an opportunity to improve the way we commission and deliver health and care to Surrey's residents.

## **DENISE TURNER-STEWART, CABINET MEMBER FOR EDUCATION AND LEARNING**

### **33. ROBERT KING (EGHAM) TO ASK: (3<sup>rd</sup> Question)**

At the start of the new academic year a number of members, including myself and the member for Addlestone, became aware of the difficulties some parents had been having accessing Surrey funded and/or scheduled school transport for children with special educational needs. In one example, a mother was unable to send her child to school for nearly three weeks as Surrey had simply not scheduled the transport, due to an error on the County's part where the correct application paperwork had not been provided to the parent. Parents often have to send their children to schools some distance away from their home to get the best education and to support their child needs, this comes with added financial and time constraints which do not fit around their work which is vital to support their families. I would like to sincerely thank the Cabinet Member for her help and intervention on this specific case which produced a positive resolution in the end.

Can the Cabinet Member highlight what good practice improvements will be learnt from this and what processes will change in future to prevent this from happening to another parent?

### **RESPONSE:**

In relation to the specific cases highlighted in the question above, they were all late applications for transport which came in on 17 August and 1 September respectively. The applications were assessed as eligible on 8, 10 and 13 September and transport was in place for two of the applicants on 23 and 27 September with the last applicant's transport commencing on 4 October.

The Travel Assistance service has identified areas that will improve services to parents, which are:

We are working with the IT & digital team to automate the process. From February 2022 when the outcomes of key stage transfers are known, more targeted communications via emails and SMS messages will be sent directly to parents explaining processes and key dates, for example applying by the end of June for all mainstream and SEN applications. Sending reminder messages to parents during the year, such as post 16 students needing to reapply each year, and messages to parents that will have continuing transport needs. Within all messages we will direct parent to the Travel Assistance website, where all information, application forms and updates are published

During this year we have also worked on the following points:

- Reduction in unnecessary applications: pupils identified whose transport will be automatically extended with no need to reapply;

- Website review: making it easier for parents to find information about Travel Assistance;
- New online application form: making it easier to apply and providing automated management information

We are also meeting on a weekly basis with Family Voice to reaffirm the messages mentioned above, as well as to develop a parent guide that will include step by step processes for applications, and an expectation of when travel assistance is secured in a user friendly format, as the policy itself can be quite legalistic and difficult to interpret.

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## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Becky Rush

**PORTFOLIO:** Deputy Leader and Cabinet Member for Finance and Resources

**Revenue:** At Month 4, the Council is forecasting a full year £19.5m deficit against the revenue budget. The variances are primarily in Adult Social Care (£6.6m), Children, Families and Lifelong Learning (£6.3m) and in the Dedicated Schools Grant (DSG) High Needs Block Offset (£5m). The position is essentially unchanged from Month 3 Contingencies built into the 2021/22 budget exceed the forecast deficit and so a balanced outturn is anticipated. However, it is still the expectation that Directorates manage overspends within their budget envelopes. Directorates are considering mitigating actions to contain the deficit.

**Capital:** In February, the Council approved a capital budget for 2021/22 of £184.9m. This has been reset to £201.1m to reflect subsequent Cabinet approvals and a reprofiling of schemes based on Quarter 1 forecasts. The Month 4 capital forecast shows forecast spend of £201.5m, a variance of £0.4m. This relates to minor changes across a number of schemes, including £0.4m acceleration of vehicle replacement in Community Protection.

**Budget approach - Track 1 & 2:** In the 2021/22 Budget and Medium-Term Financial Strategy to 2025/26 report to Council in February, the budget gap for 2022/23 was estimated at £47.1m. The gap is projected to reach c.£200m by the end of the five-year Medium-Term Financial Strategy period. Recent iterations of the budget planning work have recognised increased complexity and costs in Adult Social Care and increased numbers of Looked After Children, both partly as a result of the ongoing impact of Covid-19. These issues, alongside a review of wider pressures and funding forecasts will be set out in the 2022/23 Draft Budget and Medium Term-Financial Strategy to 2026/27 report to Cabinet in November, leading up to the final budget in January 2022.

In order to address the gap for 2022/23 whilst laying the foundations to tackle the much larger medium-term pressures, a “Twin Track” approach has been launched. Track 1 focuses on meeting our statutory duty to set a balanced budget for 2022/23. Track 2, under development simultaneously, identifies a number of cross-cutting opportunities focused around delivering organisational priorities within a constrained funding envelope. Further details will be set out in the November Cabinet report, with Member engagement planned between now and the finalisation of the budget. Resident engagement is underway on the budget and will be reflected in the draft and final budget reports.

**Social Value – Procurement Overview:** Procurement continues to embed Social Value principles in all the tendering activity, using the Social Value (SV) Charter, to ensure open, fair, and transparent method for evaluating the SV proposals. Last year £4.7m of SV commitments have been secured through the procurement process. We are also involved in a number of other activities aimed to promote SV principles, to support the VCFS and share best practice internally with commissioners, procurement, and contract managers. SCC Social Value Policy was developed signed off and published on the SCC website, together with priority areas and action plan [Social Value - Surrey County Council \(surreycc.gov.uk\)](https://www.surreycc.gov.uk/social-value). Last year (FY 20/21) SCC spent £452.5m with local suppliers (49.36% of total spend). This year (FY 21/22 YTD Aug'21) SCC spent £182.4m with local suppliers (51.03% of total spend). \*Figures taken from SAP (Orbis Procurement Spend Data).

**Public Finance Awards 2021:** I am delighted to share the news that the SCC Finance team won the ‘Finance Training & Development Initiative’ award at this year’s Public Finance Awards, for their work developing and implementing the Finance Academy. The Finance Academy is a vital part of the Council’s wider Finance Improvement Programme and enables us to drive forward a shift in financial management culture across the organisation. This is great news for the profile of Surrey County Council, and a fantastic recognition of all the work and effort that has gone into developing the Finance Academy.

**Digital:** At the last Digital Programme Board, findings from the Gartner Digital Maturity Scorecard benchmarking exercise, undertaken earlier this year, were considered. These highlighted that the programme is currently in Gartner’s top quartile for digital maturity for the public sector. Sector leading achievements include citizen experience, collaboration and leveraging automation. Areas of focus to achieve heightened levels of digital maturity included data, design and ensuring sustainable funding and actions have been taken to respond, including the development of the Digital Operating Model and Digital design team which brings diverse teams collaboratively around problems to ensure we are baking in the digital elements from the start, and the development of the digital funding bid beyond 21/22. This focuses on moving digital away from just being about capability to being a core design and delivery function which aligns to the maturity of digital within SCC.

## DEPUTY CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Steve Bax

**PORTFOLIO:** Deputy Cabinet Member to the Leader

**Performance Management:** The Performance Insights Team (formally the IAI BI Team) continues to work with service colleagues to develop and improve our performance products, including the Tableau Corporate Reporting Dashboard and Cabinet Performance Reports, to provide meaningful insight to senior leaders. The Tableau Dashboard now includes a supplementary information tab which shows service KPIs in one place with a performance trend for the last six months and a link for members to access the Surrey Index (a dashboard which can be used to understand social, environmental, economic and health outcomes in Surrey at a local level and compare how different areas in Surrey are progressing).

We will be running an 'informal' performance session for the Resources and Performance Select Committee in October 2021. This will be a dedicated performance conversation focusing on Customers, HR&OD, Transformation and Resources (the programmes within the select committee's remit). The team have also worked hard to ensure that the latest R&PSC report now meets the national accessibility standards. The team also lead a Business Intelligence Community of Practice within the Council, to share and develop ideas for performance improvement, and the next quarterly meeting is expected in November. We are developing our performance approach to align with the principles of our performance operating model and will be working with Executive Directors and service leads over the next few months to ensure that the dashboards are in line with service recovery plans, as well as adding sections for new Partnerships, Prosperity & Growth, Customer & Communities and Public Service Reform directorates.

The Population Insight Team is now at full strength, having recruited two staff to join the existing Data Scientist. The team is focussed on cataloguing and refreshing the content of the Surrey-I reference resource, so this content can be sustainably and reliably maintained, expanded, and improved upon. A programme of additional insight reports and data content will be prioritised in line with user requests and feedback. The team is supporting the Digital Exclusion project of SODA, with identification of at-risk communities, and scoping further projects to deliver through this network. It is also preparing to expand Customer segmentation analyses to support service provision, performance improvements and greater cost efficiencies.

**Equality, Diversity and Inclusion (EDI):** Our work to make Surrey County Council a fairer, more inclusive, and compassionate council continues going from strength to strength. We once again sponsored Pride in Surrey this year, which took place in Godalming on 25 September. The event was a great success and sponsoring Pride sends a clear message of our support for Surrey's LGBTQ+ residents. We unveiled a rainbow road crossing on Flambard Way in Godalming – the first of its kind on a public road in Surrey. I thank the Cabinet Member for Transport and Infrastructure for driving this forward. I remind Members that October is Black History Month. It also marks the first anniversary since staff set up the Minority Ethnic Group and Allies (MEGA) network. Our Chair, Helyn Clack, has written a message of support that recognises and celebrates the culture and contributions of people of African and Caribbean descent to our country and county. A number of events aimed at Members and our staff are planned.

I updated the Resources and Performance Select Committee on our EDI work on 17 September. We covered a range of topics from how we should be supporting Surrey's travelling showman community to the work we are doing to increase representation of BAME and other under-represented groups in the council's senior leadership. I welcome the Committee's positive engagement with this work, which has given me clear issues I will be following up with officers on. Closer to home, Katie Stewart has stepped down as the Corporate Leadership Team (CLT) EDI sponsor. I want to pay tribute to her fantastic leadership in progressing our EDI agenda. Michael Coughlin is the new CLT sponsor, and I look forward to working with him and the team to keep up the momentum on EDI.

**Communications & Branding:** The Communications (Comms) team operate free from political interference and use their expertise to determine how best to promote and highlight the work of Surrey County Council, though Members play an important part in sharing the information provided by Comms to better inform residents about the role of the Council. To assist Members, regular bulletins are produced by the Comms team which include the Daily Summary, the weekly Top Lines Brief on a Monday (including our responses and rebuttals), and a Parliamentary Brief on Friday – Comms are also producing a dashboard for Members showing the impact and reach of our various messages. I am pleased to see that during August (traditionally quiet) our posts attracted 600,000 views on Facebook, 308,000 on Twitter and 208,000 on Instagram.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Marisa Heath

**PORTFOLIO:** Environment

**Climate Change:** Over the last three months, officers have been developing and finalising the Climate Change Delivery Plan (2021- 2025). This has involved comprehensive engagement with stakeholders and partners, including Districts and Boroughs, as well as residents and community groups, including two community workshops with over one hundred attendees. A Communities, Environment and Highways Select Committee member reference group was set up and has participated in four workshops making a number of recommendations that have influenced the Delivery Plan.

Alongside this, officers have been developing a programme which sets out how the Council will achieve net zero carbon for its operations by 2030 as well as working with consultants Atkins to develop a Greener Futures Finance Strategy, which provides costings for the net zero targets and sets out investment approaches to finance the necessary carbon reduction activity. The Council has been selected, to develop a COP26 Green Zones event on 10 November focussing on decarbonising transport in a rural county which will be filmed and live streamed into the COP26 conference in Glasgow.

**Rethinking Waste:** We continue to see elevated levels of all wastes collected at households compared with 2019/20, however tonnages have declined slightly from those seen in 2020/21. The national shortage of HGV drivers is starting to impact garden waste collections in some districts and boroughs and is having an effect on Suez's ability to remove material from the waste transfer stations. Early results from a composition analysis of kerbside collected material indicates that food is still the most prevalent recyclable material left in residual waste, particularly in flatted properties and this reinforces the importance of the work that we are undertaking with the Surrey Environment Partnership to increase the capture of food waste from flatted properties. Our rethinking Waste Transformation Project continues to progress well, baseline data gathering for the re-procurement of our waste contract is largely complete and we are mobilising additional resources and obtaining advice to support the development of specifications and contracts with the aim of going out to tender for waste services in summer 2022. It is expected that contracts would be awarded in September 2023 which would allow twelve months for mobilisation.

**Countryside:** Work is progressing well in the Countryside Estate; the Discovery Centre and toilets at Newlands Corner are due to be completed this autumn, new natural play equipment has been installed at Chinthurst Hill with more to come at Young Street in Norbury Park this autumn. The Norbury Park Community Forum has reconvened, and Officers will be launching a vision for Norbury Park which supports the Council's aims to support conservation and recreation at the site in October, including piloting rewilding. We are actively exploring occupants for the sawmill site. Over 235,000 trees were planted in Surrey last year and the Council was successful this month at securing £300,000 for planting an additional 34,000 trees.

**Flood and Climate Resilience:** Surrey experienced heavy rainfall events in June and July 2021 which caused localised surface water flooding in a number of areas across the county. Approximately 580 properties were reported to be flooded, with 89 of those experiencing water inside the living space of the property. Predominant locations identified as effected from these storms are the Worcester Park area in Epsom and Ewell and the Nork and Tattenhams areas in Reigate and Banstead. Ongoing investigation to confirm the number of properties affected with formal "Section 19" reports being produced for the two areas are underway. These and other investigations will produce recommendations which will be shared with Risk Management Authorities to mitigate flood risk. In areas where this is more challenging or difficult to achieve, work will take place with communities to support education and resilience to prepare and reduce the impact of future flooding.

**Electric Vehicle (EV) Strategy:** World EV Day on 9 September was marked in Surrey by the switch on of the first ten public EV chargepoints in Waverley as part of the LEP funded installation of 80 chargers in four boroughs. The remaining installations are planned to take place over the coming weeks and will be complete by March 2022. Only a handful of proposed locations remain contested by residents and/or Councillors and negotiations are continuing to resolve matters. Work is nearing completion on a submission for On Street Residential Chargepoint funding of 75%, the remainder to be funded by Surrey. Following a funding award, we would expect installation by the end of Q1 2022. For the longer term roll out of public EV chargepoints we have a direct procurement opportunity to engage Connected Kerb for the installation of Fast and Rapid chargers across the county. This option is being carefully appraised and the options of continuing to progress on a project-by-project basis, as now, or approving contracting a concession with Connected Kerb will be put to Cabinet in December.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Matt Furniss

**PORTFOLIO:** Transport and Infrastructure

**Bus Back Better:** This is the new National Bus Strategy. It requires Local Transport Authorities to set out how they will we get more people to travel by bus post-Covid. It aims to give more control over bus services and potentially new powers to Local Transport Authorities, including moving traffic offences. Bus Back Better has £3 billion of funding nationally. Responding positively to the challenge set, on 29 June I formally agreed that this Council will develop an Enhanced Partnership scheme with all bus operators to deliver on the ambitions of Bus Back Better. This will support the delivery of our new Surrey Transport Plan's aims and objectives, particularly those relating to modal shift, reducing emissions, and prioritising a hierarchy of mode. It will be also be a key component in delivering our Greener Futures Programme. Cabinet will consider the detail our Bus Back Better proposals on 26 October.

**Preparing for Winter:** The last winter season finished in April and Surrey officers have been working with Kier colleagues throughout the summer maintaining equipment and preparing for this coming season. Great credit goes to Kier this year as despite pressure of the national driver shortage, they increased the number of drivers available for SCC winter service, ensuring resilience of HGV drivers for all the routes. Salt deliveries have been delivered through the summer. Full stocks of 12,600 ton are in place and Surrey, Kier and Parish colleagues have now inspected each of our 1,800 grit bins and the programme of fills, repairs and replacements is getting underway now and will be completed in the next month. Each of our Farmer and 3rd party contractor partners has been contacted and arrangements organised for their ploughs to be maintained and for salt to be delivered. Salt deliveries to the eleven Districts and Boroughs (Ds&Bs) have also been arranged so they can support efforts to keep the network safe during snow and ice. We have continued working with the Local Resilience Forum to plan how our winter response will be targeted to support testing and vaccination operations for a second winter. During September we have been monitoring the mid-range (2 to 4 week) forecast to make sure we are ready if there is an early cold snap - at time of writing this we are not expecting any cold weather in October, but forecasts beyond a week or two are changeable so we will be monitoring this daily.

**Road and Pavement Programme Update:** Our contractors have been working hard since the beginning of the financial year on our planned road and pavement programmes. Since April we have completed 54 miles of carriageway resurfacing works which includes resurfacing 13 miles of road and carrying out preventative surface dressing on 39 miles plus 2 miles of treatments that include some innovative solutions such as concrete fine milling which has a lower carbon footprint than traditional treatments and provides a longer lasting finish. We have also treated 19 miles of pavements. We still have over 10 miles of treatments to carry out on roads over the coming months along with another 15 miles of pavement treatments.

**Number of trees planted on highway:** The County Council is committed to increasing the number of trees on the network. In July I confirmed that we had installed over 300 street trees and a further 3000 whips (smaller trees). Since July we have only planted 9 trees as we do not undertake general planting in the summer months. However, there are plans to plant a further 9000 whips and over 300 street trees in the next 6 months, the locations of which have been suggested by residents.

**Infrastructure:** Following the adoption of the Surrey Infrastructure Prioritisation framework by Cabinet in February and subsequent engagement with all the Ds&Bs, and both Local Enterprise Partnerships, a first phase of schemes has been identified, for which will be recommended for approval to implement to Cabinet in October. These schemes have been selected based on their intended outcomes, support from the D&Bs and availability of time limited match funding. A second phase has been identified which contains a list of schemes that require further development before they can be recommended for approval. There will be ongoing engagement with the Ds&Bs and partners to continue the pipeline and ensure SCC is able to respond to funding opportunities for a range of infrastructure schemes as they arise.

**Healthy Streets:** The second phase of the review of the County Council's street design guidance has just started with 'Create Streets'. Phase 1 established the general concepts, with phase 2 developing more detailed guidance. This is due to be completed and adopted by the Council in Spring/Summer 2022.

**Surrey Minerals and Waste Local Plan:** The Issues and Options consultation which is the first phase of public consultation for the new plan is due to commence at the end of October and will last for sixteen weeks.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Natalie Bramhall

**PORTFOLIO:** Property

**Overview:** The new Interim Director of Land & Property (L&P), Simon Crowther, joined in July. His immediate priorities are to work with the Senior Leadership Team (SLT), and to drive forward the priorities set out in the Asset & Place Strategy 2019-2030. There has been one recent structural change with the transfer of the Health Estate lead Oliver Judges, from L&P's SLT to the Public Sector Reform function, which provides greater clarity on the governance and responsibility for delivering joint Surrey/Health initiatives. The L&P SLT has been establishing improved governance and reporting for all projects and programmes with the respective services.

**Financial Improvement Plan:** Significant emphasis is now given to accurate cost forecasting. Budget holders have completed 'Finance Academy' workshops. Financial monitoring, workflows, and reporting continues to be developed in Planon to provide enhanced management information and tracking. The Capital Programme will use new project monitoring tools (delivery assurance office, a specialist construction industry PMO). PAMS/ Planon successfully interfaces with SCC SAP and eventually Unit 4/ My Surrey.

**Net Zero:** L&P is working closely with the Surrey Greener Futures Team to develop a programme that reduces the estate's carbon footprint and supports the achievement of NetZero by 2030. SCC was successful with a Salix award of £1.6 million under Phase 1 of the Public Sector Decarbonisation Scheme (PSDS) to replace fossil fuel boilers and install solar panels across 7 operational sites. Funding of £260,000 has been awarded to develop detailed heat decarbonisation plans for 39 buildings. Further bids are ongoing under the PSDS.

**Portfolio Rationalisation:** Significant progress has been made in reviewing the non-operational portfolio. We have now assessed almost 90% of the 1,200 land and buildings and identified: 115 potential assets for Natural Capital, 523 assets to be 'transferred' to Highways team; 20 sites for HGR; our current core disposals list of 37 assets (in preparation or progress); and another 20 sites to be retained for potential service use. In reviewing the asset list, we have highlighted approximately 90 assets held as garden licences, and a further c.100 small scale assets which need a closer review as they may offer opportunities to bring forward additional disposals.

**Capital programme:** Delivery continues at pace and can ramp up further with new four-year appointments established for project management, cost management, contract administration, architectural, and engineering services. As of the end of Sept 2021, 16 projects have been recently completed comprising: 7 Schools Basic Need (SBN) projects, 5 Special Educational Needs (SEND) projects, and the remainder from Priority Schools Programme (PSPB2), Adult Learning, Surrey Outdoor Learning (SOLD) and Surrey Choices. In respect of the SEND programme the above and previously completed projects have delivered 290 additional places from September 2021. Several contracts have been awarded for the Looked After Children programme and start on site in the next quarter.

**Investment portfolio:** The Commercial team continues to work proactively with our tenants against the backdrop of the Covid pandemic, achieving a 93% rental collection rate and recovery of rents due. The residential portfolio is on target to exceed the income generation as set out in the annual business plan.

**Systems & Data:** Since Planon go-live in April c.20,000 orders have been generated for hard and soft FM activities as part of Phase 1A. All SCCs contractors will use Planon to record work orders and report progress. Phase 2 will cover major capital projects (high level financial tracking), condition data, spatial information, surplus property management, transactions, valuations, and the introduction of an app for mobile operatives in the field. L&P experts inform the configuration of system, followed by user acceptance testing and training. During 2022 the Planon team will develop further modules to support the wider SCC transformation programme.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Mark Nuti

**PORTFOLIO:** Communities

**Active Surrey:** The Movement for Change Strategy launched this week; activation groups will be formed to drive forward the strategy's priorities. Club4 went well over the summer with 36,000 holiday camp places. 89 bikes have been purchased for Surrey's looked after children and care leavers through a joint project with the Corporate Parenting Board. The Secondary Education Teacher Training programme on physical activity was launched across fifty Surrey schools and will support secondary schools to make a healthy, active school a whole school priority.

**Arts Service:** three weeks of holiday activities delivered as part of the Club4 Holiday and food scheme with over 200 places attended by young people participating in music, dance, and healthy eating activities. Culture Box Surrey, Better Lives Project is going well, and delivery partner Watts Gallery completed the Hope project with St Mays primary school where pupils reflected on what brings them hope. A new Syrian Youth ensemble (Together at Home) is being launched shortly. The service is supporting the newly settled Afghan families through the expansion of its I Speak Music programme.

**Heritage & Libraries:** Surrey History Centre fully reopened from July and orders for digital copies continue to remain strong as do their talks held via Zoom. Surrey Heritage's Archaeology Team have been working with Runnymede and the National Trust carrying out geophysics as part of the National Lottery Heritage Fund project, Runnymede Explored Project. The Anarchist mobile library, an immersive theatre show for children and families visited seven locations and delivered shows to 347 people. Libraries have delivered over 250 events and delivered two major campaigns –The Reading Agencies Summer Reading Challenge to maintain children's reading levels during the break and the Surrey Nature Explorer Campaign to promote use of libraries and enjoyment of the countryside.

**Registration & Nationality Service:** In August 1197 births and 801 deaths were registered and 858 notices of marriage were completed. We also completed 229 Citizenship ceremonies and issued 6,582 registration certificates. The service worked with IT to develop a new robot to automatically remind couples to complete their legal preliminaries. Demand for birth registrations and notice of marriage appointments has remained high and we have recruited additional staff to cope with demand.

**Customer Services:** Our most recent data shows that the Learners Single Point of Access within Customer Services has freed up 152 working days for specialist staff to focus on supporting vulnerable children. We are delighted to be selected as finalists for the LGC team of the year award alongside the ICS UK Customer Satisfaction awards announced earlier in the year.

**Your Fund Surrey:** YFS has seen an incredible public response across the County with 185 submissions this year. Currently there are nearly 13,000 ideas pinned and 125,000 people have visited the commonplace map, with over 10,000 subscribers to the YFS newsletter updates. The Your Fund Advisory panel met in September to consider the first two community lead projects under the fund and will be convening monthly.

**Community Engagement:** Newlands Corner, Egham and High Ashurst to start local conversations with residents about Make it Happen, the council's campaign to help them join up with others in their communities to help them thrive. Officers from other teams joined us to gather resident views and are now supporting some residents to explore their ideas. Further exciting engagement activities and community visits are now underway including our presence at Surrey Pride on 25 September 2021.

**VCFS:** Inaugural meeting of the Surrey Interfaith Forum brought together Faith Leaders to work with us across priorities for county such as welcoming refugees, supporting with accommodation and integration. The next meeting will be focusing on 'greener futures'. Three new sites have been added in Tadworth and Surrey Heath Leisure Centres and the Guildford Community Centre for Period Dignity Surrey. Uptake has been high and so has the level of donations making the initiative self-sustaining. The team have been working closely to maximise support to communities and given grants to support with the pandemic response and recovery. These have been matched through public donations taking the total to £2.7 million, supporting over 225 organisations and approximately 200,000 residents in Surrey.

**Community Protection Group Activities:** In November the Community Protection Group will be publishing a review of the progress we have made since all our public facing statutory services came together as a new single Directorate in 2019. It will describe all the work we have done and the changes and reforms that have taken place so far.

**Trading Standards:** In October “Natasha’s law” will come into effect. This legislation requires ingredient and allergen labelling for foods which are prepared and packaged where they are sold. Trading Standards have been working with businesses to put together guidance, including developing a video, to support them to prepare for this change and ensure this important information is given to people so they can make safe informed choices.

**Corporate Health and Safety:** The health and safety Centre of Excellence is having a positive impact on the wider health and safety team across the Council with more effective use of resources and improved resilience. There has been a marked improvement in the uptake of mandatory health and safety training across the organisation. A communications campaign targeted at staff in Surrey Fire and Rescue Service begins in October to raise awareness of what a ‘near miss’ looks like within the service and increase the number of reports being made. A QR code has been developed to allow quick and simple reporting from any device, which will run alongside the current online system.

**Surrey Fire and Rescue Service:** SFRS launched a new Safe & Well Visits (SAWV’s) campaign this month. The aim is to get into the homes of hard-to-reach vulnerable people by using targeted advertising (such as pharmacy bags) to raise awareness of the free visits which help to keep people safe. The new c.£1 million secondary 999 Control Centre at Woodhatch Place, Reigate will be operational in October. The coming month East Sussex Fire and Rescue Service will join our 999 Control Centre along with West Sussex Fire and Rescue Service. Bringing together for the first time the 999 Fire call receipt and despatch for the whole of Surrey and Sussex into a single team based in a single call centre. The results of the second full inspection by Her Majesties Inspectorate of Fire and Rescue Services will be published in December. Members and the public will be updated once the results are known.

**Community Resilience:** Surrey Prepared has been out and about at Guildford Fire Station and Surrey Pride promoting key messages to residents and highlighting support available for vulnerable people. Working with partners across the Council and the Environment Agency, the latest Surrey Prepared communications toolkit contains key messaging around flood prevention including signing up to flood alerts, riparian responsibilities and the importance of clearing gutters and drains.

**Armed Forces Covenant:** Surrey County Council has led a third successful cross border bid to the Armed Forces Covenant Fund Trust for £25,000. Further training for frontline staff, managers, and councillors across Surrey, East and West Sussex, Kent and Hampshire will be delivered from October. This will highlight the needs of the armed forces community, sources of support and the requirements of the new Armed Forces Covenant legislation. Veteran Hubs in Guildford and Fordbridge Fire Stations have now restarted and are providing support and camaraderie for local veterans. On 30 September the Guildford hub was visited by Chelsea Pensioners who treated the veterans to a ‘Pace Sticking’ display.

**Emergency Planning:** The team have been at the forefront of the current ‘fuel-gate’ crisis working with all of the partners in Surrey Local Resilience Forum helping all county council services coordinate and prioritise activities during the shortages. An external ISO audit across all County Council services starts in October with an aim of enhancing SCC’s business continuity plans and embedding these into our everyday thinking and practice across the Council. Preparations and planning for the winter across all services is underway. Assurance will be provided to the Local Resilience Forum that SCC services are ready to deliver their services to the public and help support partners should there be a major incident this winter.

**Coroners:** The Coroner’s Service has undergone a transformation and reform programme to improve operational delivery, including introduction of a new transparent complaints and compliments case management system, standard operating procedures for the coronial processes, training for all staff and an intensive recruitment programme. The emphasis being on the families of the bereaved. There is a continued focus on setting up a fit for purpose new body storage facility which is required as part of the County Council’s response to excess deaths for over Winter periods and in major incidents. A business case for a long-term solution in the form of a public mortuary is in development.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Clare Curran

**PORTFOLIO:** Children and Families

**Corporate Parenting Board (CPB):** The CPB has sponsored and supported a range of schemes and projects to ensure children and young people in care can access opportunities to achieve their potential; including local apprenticeships and negotiating county-wide furniture discounts with charities. A bicycle scheme was also piloted this Summer as children and young people have told us that they want bicycles ‘to keep fit’, and ‘to be more independent’. 89 new and refurbished bicycles with helmets and locks have been given to young people in and leaving care. The Celebration Fund, to which Members have generously contributed, recognises and rewards looked after children and care leavers for their achievements. This year it has increased capacity for funding through contributions from Health, Active Surrey and Private Organisations and has received over 150 applications so far.

CPB Members are linked to our community homes within Surrey and will shortly be receiving training to better understand the homes and the regulations they are governed by. They will then begin to build relationships with their linked homes, including visits, to gain an insight into the day-to-day operations and challenges faced by staff and those they care for. This scheme helps the Board to advocate knowledgeably for these important services.

**Unaccompanied asylum seekers:** The National Transfer Scheme seeks to distribute responsibility for unaccompanied asylum-seeking children more fairly across the UK. Although we do not endorse the voluntary rota scheme currently in operation (advocating instead for a mandatory scheme covering all local authorities) we have accepted 7 referrals in recent weeks, including a child currently in Scotland which will enable us to reunite them with a family member already in Surrey.

In September 2021, the Council became aware that the Home Office had dispersed some asylum-seekers in Surrey hotels who had been screened by the Home Office and deemed to be adults. From one hotel we received legal challenge for twelve of these, claiming to be children; eight have been assessed and seven were considered to be children, and are now in our care. More information is being sought on the remaining four individuals to determine next steps. In another, twenty-six individuals were referred to us. Our assessments concluded that twenty of these were children and six were adults. Placements were sourced on the day and all the children were placed in care.

**Ofsted Monitoring Visit:** This took place in September, in relation to Care Leavers. The inspectors were on-site and interviewed staff members and young people. The formal outcome of the visit is expected to be published in a letter on 12 October, but initial feedback indicates that, overall, the inspectors identified sound work across all domains of young people’s wellbeing, and examples of good practice - they particularly highlighted our strong offer and support for unaccompanied asylum-seeking young people. There were no issues raised by inspectors that we were not already aware of. We are particularly pleased that the Covid-19 pandemic has not had a negative impact on our Care Leavers, and this is a credit to the hard work of our practitioners and managers over the last eighteen months, with the increased payments being made to them throughout this period being vital in many cases.

**Safeguarding:** In 2019, the Directorate launched the Family Resilience approach, which includes a whole family approach to child protection via the Family Safeguarding Model. The top three safeguarding referrals are parental domestic abuse, parental mental health, and parental drug and alcohol use. The Model brings together different professionals who work together as one team to provide the specialist help and support families need. The teams work with parents, to support them to create sustained change, for themselves and their children with the aim to keep more children safely at home with their families. Across Surrey, we have twenty-two Family Safeguarding Teams working with 1,878 children.

Surrey’s Domestic Abuse Strategy shapes the support offer for families, victims and perpetrators which is part of this offer. Our Family Safeguarding Teams have twenty-two domestic abuse practitioners and officers – eleven practitioners working with children and women and eleven officers, with a probation background, working with men. The teams are also trained in Motivational Interviewing, a technique used to support behaviour change, tapping into the strengths and resources within the family and wider support network to improve the safety of vulnerable children and families.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Denise Turner-Stewart

**PORTFOLIO:** Education and Learning

**Children and Young People:** In my last update to Council, I outlined a number of planned initiatives for the school summer holidays to support children and young people to be active and healthy, to encourage the development of speech, language and reading skills and to bolster children's mental wellbeing. I am pleased to be able to update on developments that continue this important collaborative work for children and young people as we enter the new academic year.

**Bringing learning outdoors - Surrey Outdoor Learning and Development (SOLD):** As we know, learning does not only take place in the classroom. The benefits of learning in the natural environment, for physical and mental health, educational attainment, and personal development are well documented. Surrey has outstanding outdoor spaces and a well-regarded and experienced outdoor learning service (SOLD) which reaches some 67,000 children and young people every year, including some of our most vulnerable, and those with additional needs and disability. As Surrey moves into recovery following the COVID pandemic, the activities and services offered by SOLD become even more vital to restore the health and wellbeing of the county's residents.

I would like to draw the Council's attention to the recent decision by Cabinet to invest £6.2 million in a wholesale upgrade of one of Surrey's well-used outdoor learning centres, Thames Young Mariners. The investment will bring the facilities up to modern standards, make them accessible to all children and extend the centre to year-round use. This means more children, including those with disabilities and significant behavioural challenges, can access the learning and support that SOLD offers and the benefits which that can bring to their lives.

**Healthy Schools in Surrey:** I would like to share with you the Surrey Healthy Schools whole system approach to wellbeing, health, and achievement. We launched this approach last year and continue to strengthen Surrey's partnership working to reduce inequality – supporting schools, children and young people, and the wider community through the use of the tools and training available. Our partners across the county are embedding Surrey Healthy Schools within their strategies and action planning with an increasingly joined up approach to universal prevention.

I am pleased to say that 150 schools are now using the Self-Evaluation Tool and an additional 30 schools will be attending training this Autumn. Feedback from schools highlights that they value the holistic nature of the training which is delivered by the Council's Surrey Healthy Schools Lead and Specialist Teachers for Inclusive Practice, the User Voice and Participation Team, School Nursing, Mindworks Surrey, and Active Surrey. The webpages <https://www.healthysurrey.org.uk/healthy-schools> provide up to date information for Surrey partners and schools and celebrates the achievements of schools already developing a Surrey Healthy Schools approach.

**Expanding children's educational and cultural opportunities through capital investment:** I updated Council before the summer on the scale and pace at which the Council is investing in capital improvements in our school estate, including £79.6 million to deliver over 1,600 specialist local school places and a further £23m for five new pupil referral units to provide high quality alternative provision for our children who need it. This investment makes a tangible difference to our children's educational outcomes and opportunities and continues to expand with the opening last month at Ash Manor School, of a new Performing Arts Centre specialist Music and Drama curriculum spaces and two Science labs. These facilities opened on time for the new academic year and the students are already using the spaces for high-quality learning and performing. We have also invited local residents to see the facilities and encouraged them to come up with ideas for the community use of these cultural assets for the benefit of everyone.

**No child left behind:** And finally, I would like to share a positive story from our Speech and Language Service. They have been working over the past year with a pupil challenged with speech that was very difficult to understand and who consequently had very low self-esteem. Through his own efforts and the support he has received at home and at school, he is now fully understandable and proud of the speech targets he has achieved, as are we.

## CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Sinead Mooney

**PORTFOLIO:** Adults and Health

**Budget Update and Government reforms:** There continues to be significant pressure on the Adult Social Care (ASC) budget, with a £6.6 million overspend against the 2021/22 budget forecast at the end of July. This is the result of a significant increase in care package commitments and a substantial increase in their average cost, due to increased needs and in part the impact of discharge to assess from hospitals. An action plan is being developed to improve the position in the remainder of the year and reduce commitments in future years when resources will continue to be constrained. Consideration will also be given to whether any temporary Covid funding could be used to mitigate some of the care package pressure in 2021/22.

In relation to the recent announcement of Government reforms to ASC, the Council will work hard to present a realistic position of the current pressures within the service, with a view to promoting a fair distribution of the funding made available by government. It is also important that we continue to lobby for additional funding in 2022/23, not only to address current financial pressures but also to support planning for the implementation of the cap on care costs and other system changes in 2023.

**Accommodation with Care and Support:** The feasibility assessments of the sites identified for Extra Care Housing or Supported Independent Living continue and will be used to develop the business cases to be presented to Cabinet for approval. Design Specifications for these are progressing well. The scope of the Accommodation with Care and Support programme for people with mental health needs is close to completion and will also be presented to Cabinet for approval. Significant progress has been made with the market and we have planned for around one hundred units of Supported Independent Living to be made available through our care home deregistration programme, subject to approval from the Care Quality Commission and agreement of rental charges by the relevant district and borough council.

**Technology Enabled Care:** Phase 2 of the Enabling You with Technology transformation programme began in September 2021, with the roll out of the service to people supported by ASC in the Reigate and Banstead and Tandridge areas, to test the remote monitoring solutions at scale. Planning for phase 3 of the programme is also underway with the development of a mobile response service and an option for self-funders to purchase.

**Covid-19:** From 11 November, new regulations mean all care home workers, and anyone entering a care home, will need to be fully vaccinated, unless they are exempt. The government and SCC are monitoring the vaccination status of people working in care homes, offering support, and ensuring business continuity plans are in place. This has impacted a small number of staff in the Council's in-house care homes resulting in a few staff leaving, but with no impact on services. No problems have yet been flagged by Surrey Care Association about the situation in the Surrey independent sector.

Surrey Local Outbreak Engagement Board (LOEB) meets bi-monthly in public and continues to provide political direction for Surrey's Covid-19 outbreak response, receiving regular updates from SCC services and partners. Partnership work has been vital in ensuring that residents and organisations are fully involved and updated, through communications campaigns and the Community Covid-19 Champions Programme extending across nine of Surrey's eleven District and Borough Councils.

**ICS Board and Governance update:** The Health and Care Bill sets out that from April 2022, Integrated Care Systems (ICSs) will be on a statutory footing operating as local organisations (dissolving CCGs) supported by two Boards, which will make up the ICS:

- Integrated Care Board (ICB) - statutory NHS body.
- Integrated Care Partnership (ICP) - local authorities and the NHS – with responsibility for agreeing an Integrated Care Strategy.

There was a national announcement on ICS boundaries in July and a decision taken that Frimley ICS boundary will remain unchanged. This means that Surrey County Council will need to continue engaging with two ICSs. We are working with colleagues in health to the support preparation for when ICSs become statutory in April 2022 and providing our input on ICS development more broadly.

## DEPUTY CABINET MEMBER BRIEFING TO COUNTY COUNCIL

**NAME:** Maureen Attewell

**PORTFOLIO:** Children and Lifelong Learning

**Youth Offer Achievements:** September has been a busy and varied month of work for the Youth Offer Team. In addition to its ongoing contribution of 236 hours of staff time to the Emergency Duty Team (EDT) rota service, we supported the relocation and assessment of a group of young asylum seekers. The Children and Young People (CYP) Havens reopened two of the four drop-in sessions this month and now offer a combination of four days per week face to face work made up of two afternoon/evenings in Guildford and two in Epsom covering Monday to Thursday, alongside the phone line and online service which operates throughout the week. Each of the face-to-face sessions has been attended by at least one young person since we reopened. The centre opening is phased for us to understand the impact of winter on the Covid virus transmission and so will remain at just two of the four centres for the foreseeable future.

The team also continue to deliver targeted group sessions to the LGBT+ and Young Carer communities. Youth Offer Projects and Targeted Sessions face to face work continues to be delivered with young people across the following projects:

- Carpentry Workshop (East and West Bases)
- Cycle Workshop
- GASP Motor Project
- Digital Music Project
- Junction Wellbeing Drop In (Woking)
- Twister LGBTQ Groups in Woking, Redhill and Guildford
- Glee LGBTQ Group (Sunbury)
- Young Carers Group (Redhill, Walton and Woking)
- Imagine Programme
- Skill Mill
- Slow Grow
- CYP Haven drop ins in Guildford & Epsom

**Launch of Mindworks Surrey – the Emotional Wellbeing and Mental Health Service for children:** At this time, we are keenly aware that more young people are struggling with their mental health and wellbeing following the pandemic. Our new alliance of NHS and national and local voluntary organisations to support emotional wellbeing and mental health has led to the launch of 'Mindworks Surrey'. The emphasis of Mindworks Surrey is on giving children and young people a central voice in decisions about their care and our children and young people were instrumental in co-producing the new child-friendly website [www.mindworks-surrey.org](http://www.mindworks-surrey.org). It is a source of essential information, including how to ask for help in a crisis via the 24/7 Crisis Line. It also features a dedicated area for professionals including schools and GPs.

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## CABINET PORTFOLIOS

Leader of the Council
<ul style="list-style-type: none"><li>• Overall vision and strategic direction</li><li>• Major government and national representation</li><li>• District and Borough partnerships</li><li>• Regional and Strategic partnerships</li><li>• Communications</li><li>• Engagement and Consultation</li><li>• Corporate governance</li><li>• Transformation</li><li>• Equality, Diversity, and Inclusion</li><li>• Economic growth</li><li>• Business relationships</li><li>• Place-based work e.g. Thinking Place work</li><li>• LEP relationships</li></ul>
<p><b>Key Officer</b></p> <ul style="list-style-type: none"><li>• Chief Executive</li><li>• Executive Director for Partnerships, Prosperity and Growth</li><li>• Strategic Director, Communications and Engagement</li></ul>
<p><b>Select Committee</b></p> <ul style="list-style-type: none"><li>• Resources and Performance Select Committee</li><li>• <i>Communities, Environment and Highways Select Committee</i></li></ul>
<b>Deputy Cabinet Member to the Leader – Steve Bax</b>
<ul style="list-style-type: none"><li>• Major projects</li><li>• Contract management</li><li>• SCC companies</li><li>• Performance Management and Reporting</li></ul>

<ul style="list-style-type: none"> <li>• Data analytics and business intelligence</li> <li>• Other projects determined by the Leader</li> </ul> <p><b>Key Officer</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Resources</li> </ul> <p><b>Select Committee</b></p> <ul style="list-style-type: none"> <li>• Resources and Performance Select Committee</li> </ul>			
<p><b>Cabinet Member for Children and Families – Clare Curran</b></p>	<p><b>Cabinet Member for Education and Learning – Denise Turner-Stewart</b></p>	<p><b>Cabinet Member for Adults and Health – Sinead Mooney</b></p>	<p><b>Cabinet Member for Property – Natalie Bramhall</b></p>
<ul style="list-style-type: none"> <li>• Children’s Services</li> <li>• Corporate Parenting (including fostering and adoption)</li> <li>• Children with Disabilities (CwD)</li> <li>• Safeguarding</li> <li>• Accommodation for vulnerable children</li> </ul>	<ul style="list-style-type: none"> <li>• Education</li> <li>• Special Education Needs and/or Disabilities (SEND), including Transport</li> <li>• Schools - relationships</li> <li>• Place planning</li> <li>• Admissions</li> <li>• Capital programme delivery</li> <li>• Skills and apprenticeships</li> </ul>	<ul style="list-style-type: none"> <li>• Adult Social Care</li> <li>• Safeguarding</li> <li>• Accommodation for vulnerable and elderly adults</li> <li>• Learning Disabilities</li> <li>• Transitions</li> <li>• Local Outbreak Engagement Board</li> <li>• Health and Social Care Integration</li> <li>• Public Health</li> <li>• Integrated commissioning</li> <li>• Mental Health</li> </ul>	<ul style="list-style-type: none"> <li>• Property portfolio</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Resources</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Resources and Performance Select Committee</li> </ul>

<p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>Executive Director for Children, Families and Lifelong Learning</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>Children, Families, Lifelong Learning and Culture Select Committee</li> </ul>	<ul style="list-style-type: none"> <li>Adult learning</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>Executive Director for Children, Families and Lifelong Learning</li> <li>Executive Director for Partnerships, Prosperity and Growth</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>Children, Families, Lifelong Learning and Culture Select Committee</li> </ul>	<p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>Executive Director for Adult Social Care and Health Integration</li> <li>Executive Director for Partnerships, Prosperity and Growth</li> <li>Executive Director for Public Service Reform</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>Children, Families, Lifelong Learning and Culture Select Committee</li> <li>Adults and Health Select Committee</li> </ul>	
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<p><b>Deputy Cabinet Member for Children and Lifelong Learning – Maureen Attewell</b></p> <ul style="list-style-type: none"><li>• Youth Services</li><li>• Emotional Wellbeing and Mental Health oversight and other children's commissioning</li><li>• Domestic Abuse</li><li>• Family Resilience</li></ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"><li>• Executive Director for Children, Families and Lifelong Learning</li></ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"><li>• Children, Families, Lifelong Learning and Culture Select Committee</li></ul>			
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Deputy Leader and Cabinet Member for Finance and Resources – Becky Rush	Cabinet Member for Transport and Infrastructure – Matt Furniss	Cabinet Member for Environment – Marisa Heath	Cabinet Member for Communities – Mark Nuti
<ul style="list-style-type: none"> <li>• Finance</li> <li>• Digital, Business and Insights Programme</li> <li>• Capital Programme</li> <li>• Internal control/audit</li> <li>• Commercial investment oversight</li> <li>• Procurement</li> <li>• Orbis</li> <li>• Legal and Democratic</li> <li>• IT</li> <li>• Digital</li> <li>• HR and OD</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Resources</li> </ul>	<ul style="list-style-type: none"> <li>• Highways and operational delivery including procurement</li> <li>• Road Safety</li> <li>• Parking</li> <li>• Transport</li> <li>• Air and Rail</li> <li>• Infrastructure</li> <li>• Planning</li> <li>• 5G Rollout</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Environment, Transport and Infrastructure</li> <li>• Executive Director for Partnerships, Prosperity and Growth</li> </ul>	<ul style="list-style-type: none"> <li>• Greener Futures Programme</li> <li>• Climate Change</li> <li>• Air Quality</li> <li>• Countryside</li> <li>• Waste</li> <li>• Flooding</li> <li>• Trees</li> <li>• Emergency planning</li> <li>• Community Resilience</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Environment, Transport and Infrastructure</li> <li>• Chief Fire Officer</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Communities, Environment and Highways Select Committee</li> </ul>	<ul style="list-style-type: none"> <li>• Local democracy and engagement design</li> <li>• Local &amp; Joint Committees</li> <li>• Community Foundation Surrey relationship</li> <li>• Customer Services</li> <li>• Libraries, Arts and Culture</li> <li>• Registration Services</li> <li>• Your Fund Surrey</li> <li>• VCFS</li> <li>• Town and Parishes</li> <li>• Fire and Rescue</li> <li>• Community Safety</li> <li>• Military Covenant</li> <li>• Trading standards</li> <li>• Corporate Health and Safety</li> <li>• Coroners</li> </ul>

<ul style="list-style-type: none"> <li>• Strategic Director, People and Change</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Resources and Performance Select Committee</li> </ul>	<p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Communities, Environment and Highways Select Committee</li> </ul>	<p><b><i>Deputy Cabinet Member for Environment – Kevin Deanus</i></b></p> <ul style="list-style-type: none"> <li>• Flooding</li> </ul> <p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Environment, Transport and Infrastructure</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Communities, Environment and Highways Select Committee</li> </ul>	<p><b>Key Officer:</b></p> <ul style="list-style-type: none"> <li>• Executive Director for Customer and Communities</li> <li>• Chief Fire Officer</li> </ul> <p><b>Select Committee:</b></p> <ul style="list-style-type: none"> <li>• Communities, Environment and Highways Select Committee</li> <li>• Resources and Performance Select Committee</li> <li>• Children’s, Families and Lifelong Learning Select Committee</li> </ul>
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